

America's Army...
*Projecting
Decisive Power*



Into the 21st Century

The New Strategic Environment...



More Complex, More Diverse

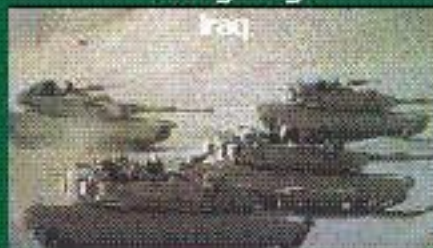
- * Regional Instability
- * Proliferation of Weapons of Mass Destruction
- * Emerging Democracies
- * Transnational Dangers
- * Economic Dangers

This security environment and the domestic support mission requires a versatile, flexible and responsive American Army.

The Nation depends on the Army for:

Warfighting

Iraq



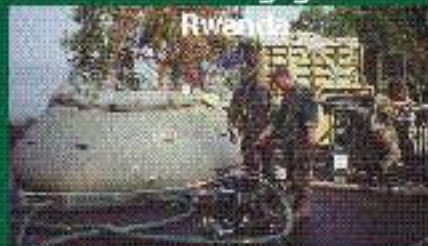
Deterrence

Korea



Peacetime Engagement

Rwanda



Domestic Support

Missouri



Overseas Presence

Sinai



Conflict Prevention

Macedonia



America's Army provides the nation a lean, tailored force capable of a broad range of sustained operations at home and abroad.

America's Army is the Hub of *Joint Operations...*



US Army 10th Mountain Division Aviation - Operating from the USS Eisenhower

***America's Army Provides: ...a powerful deterrent!
---flexibility in how and when to commit forces!
* ...and a guaranteed, quick and decisive response!***

...and the Force of Decision...

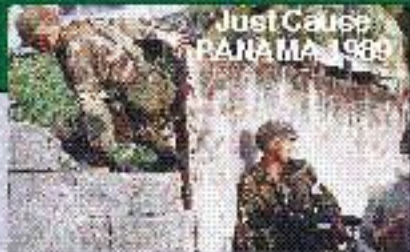
Berlin Wall
Germany 1989



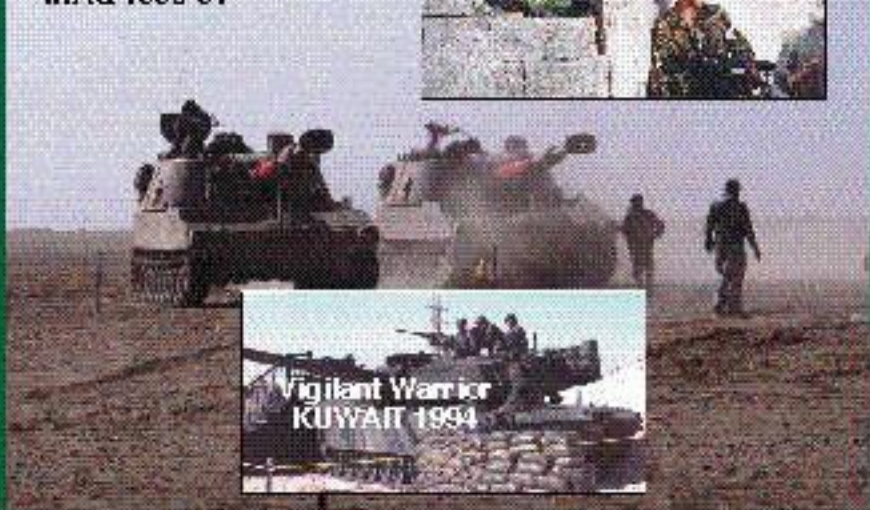
Regional Conflicts...

- Since the end of the Cold War, the Army has been the **"Decisive Force"** in responding to Regional Conflicts due to its unique capabilities and staying power.

Just Cause
PANAMA 1989



Desert Storm
IRAQ 1990-91



Vigilant Warrior
KUWAIT 1994



The Army is the key to military operations in support of the National Security and Military Strategies of deterring and winning wars.

America's Army the Force of Decision...

Multilateral Engagement...

- ◆ Since the end of the Cold War, the Army has been the **'Decisive Force'** and **'Force of Necessity'** in responding to international crises due to its unique abilities to rapidly respond with combat power and logistical support.



*The Army... the key to worldwide
rapid response for multilateral engagement.*

Increased missions...

place greater demands on soldiers and Army families...



The average fighting soldier spends 138 days a year away from his bunk or home.

- ◆ On a typical day in the 1990s the Army has 138,000 soldiers providing **Overseas Presence** for the United States.

Personnel	Missions	Countries
20,000	Operational Deployments	80
65,000	Overseas Presence - Europe	22
50,000	Overseas Presence - Pacific	8
3,000	Overseas Presence - Americas	11

Over 40% of the Army's Fighting Forces are Performing Overseas Presence Missions RIGHT NOW!

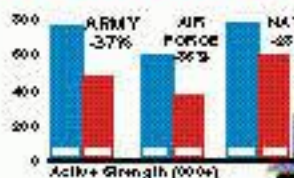


The operational pace on organizations and equipment, and the personnel tempo for the Army's soldiers is at an all time high!

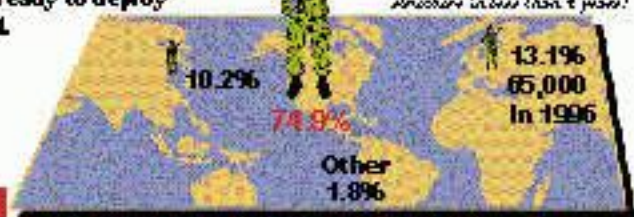
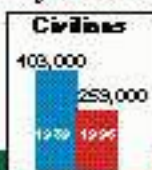
America's Active Army has changed...

The Desert Shield/Desert Storm Army is greatly reduced...

◆ From a Forward Deployed Army...



◆ To a 1996 Power Projection Army US Based... and ready to deploy anywhere needed.



220 combat battalions removed
from Army's Europe force
structure in less than 4 years!

From 18 Active Army Combat Divisions



To Only 10 Active Army
Combat Divisions in 1996



*Your Army is significantly reshaped and smaller
since the end of the Cold War and Desert Storm.*

America's Community Based Army... *more important than ever!*



- ◆ The roles of Army Reserve and National Guard are changing to leverage their core competencies

Army Reserve becoming primarily *Support Forces*
National Guard remains a *Balance Combat Force*

- Reshaping to meet Total Army requirements
- Essential for Army's short-notice operations
- Fully integrated into the Army's war plans
- More involved in Army's day-to-day missions

1981 Army Reserve **from**

78 Command & Control
lead/assess/Train/Directors

319K Enl Strength

1981 National Guard **from**

10 Mobile Units = 1 brigade, 2 divisions

457K Enl Strength

AR
white
Community
26%

Army Reserve **To**

10 Reserve Support Divisions

7 Infantry Divisions

200K = 47% of Total

National Guard

8 Divisions

300K

Soldiers Serving Together as part of the Army Team

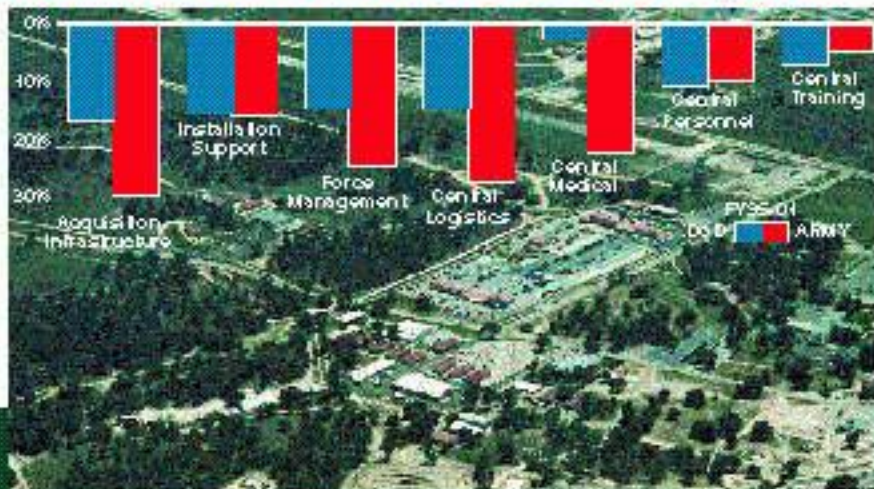


Increased Army Reserve & National Guard readiness requirements are receiving more active Army training support.

The Army Reserve/National Guard are integral parts of America's Army...demonstrating their commitment and capabilities every day at home and abroad. ♦

Army leads DoD in reducing Infrastructure...

Meets/exceeds DoD reductions in 5 of 7 categories.



- BRAC 88, 91, 93 and 95 closes 112 and realigns 78 US bases.

Base Realignment & Closures (Including BRAC 95) (Completed / Goal)

United States:	77 / 190
Europe:	550 / 619
Facilities Korea:	21 / 29
Panama:	2 / 13
Total:	653 / 851



- Since 1989 the Army has reduced or closed more facilities than all other Services!

Infrastructure reduction reflects the Army's commitment to an affordable 21st Century Force.

Rapid infrastructure reductions in Europe..

Equal to closing 11 Major US installations in less than 4 years.



- ◆ Reduced 39 military communities to 8 area support groups.
- ◆ Returned 550 installations and 15,100 buildings to host nations.
- ◆ Reduced from 147 to 37 combat battalions.
- ◆ Removed all Nuclear and Chemical weapons.. *without incident!*

No longer focused on Europe and much smaller!

The Readiness Challenges...

Our nation's Army must stay trained & ready.



- ◆ **Army operational readiness...**
maintaining the capabilities to fight and win our nation's wars...is built on the Army Imperatives.

- ◆ **Joint Exercises, Combat Training Centers, and increased use of simulations are core elements of effective Army training**

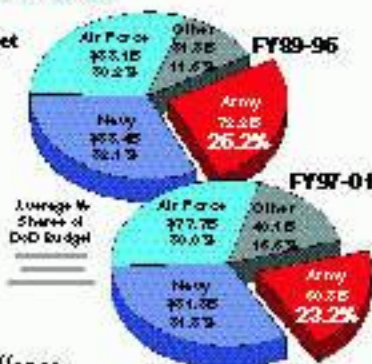


But even with increased missions the Army must remain trained and ready to Fight and Win Our Nation's Wars!

The Resource Challenges...

The Army's budget is greatly reduced.

◆ Largest Budget Cuts...and Smallest Budget



◆ Modernization is the Army's greatest challenge.



◆ DoD invests 32% of its budget in R&D&A.



◆ Army has the lowest % of DoD Research Development & Acquisition \$.



The Army must protect improve existing capital goods and stretch equipment life... to hold the line while Research Development & Acquisition dollars remain constrained.

Balanced readiness and modernization requires adequate and stable resourcing.

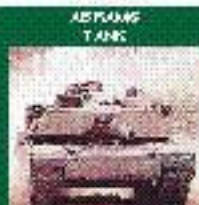
The Vision for the Future...

The Army of the 21st Century is... **FORCE**

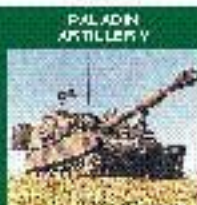
- Organized around information...
- More versatile and flexible...
- An Information Age Force...Digitized
- A Power Projection Force...
- Smaller, more agile, more lethal and...
fully capable of *Decisive Victory!*



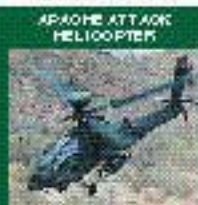
Technology integration
of 2nd generation
digital command and
control initiatives
enhance battlefield
synchronization of
combat operations.



ABRAMS
TANK



PALADIN
ARTILLERY



APACHE ATTACK
HELICOPTER

UPGRADES THRU TECHNOLOGY INTEGRATION IMPROVE CAPABILITY



UH-60A WARRIOR
SCOUT HELICOPTER



COMMAND & CONTROL
VEHICLE



BRADLEY FIGHTING
VEHICLE

Force XXI is

integrating emerging technology for instant situational awareness.

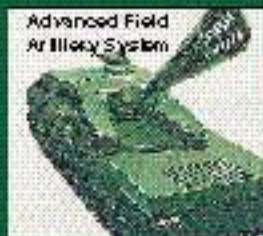
A degree of precision, speed, and shared knowledge heretofore unknown...allows us to support combat operations more efficiently, improving our power projection capabilities. Finding ways to exploit advanced technology--that is what Force XXI is all about."

General Dennis J. Reimer

*We must invest in technology today to produce
the required capability tomorrow.*

...Modernizing the Force is Essential... to Achieve the Vision of Force XXI...

- ♦ The Army must modernize to maintain its technological advantage, thus preserving future readiness and ensuring decisive victory.
- ♦ Five modernization objectives, leveraging information technology and better use of limited resources through acquisition reform are helping the Army achieve:



- Improved Versatility
- Enhanced Survivability
- Increased Tempo
- Greater Lethality



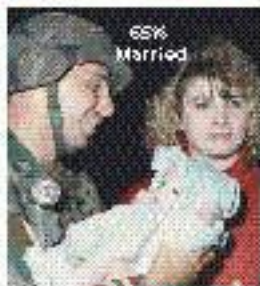
21st Century Land Warrior

- ♦ But... Modernization resources have been severely constrained, requiring the Army to:
 - Extend system life longer
 - Defer modernization of the Total Force
 - Delay developing the next generation of systems

Constrained modernization investment will limit our ability to provide our 21st Century soldier with the world's best equipment.

The Strength of the Army is...

America's young men and women... the soldier!



Today's soldier is...
largely US based (75%),
with a family (65%),
and a working spouse
(54%).

"Soldiers are our credentials"

General Dennis J. Eaker

- ◆ **Soldiers and their families bear the burden and must be adequately cared for and supported...**

- ◆ **Quality of Life for soldiers and their families supports readiness and is critical to sustaining this great Army.**
Housing, compensation, health care and other benefits must be preserved to recruit and retain quality people...



*People are our most important resource and...
must be first in our priorities!*

America's Soldiers...

committed to the Nation!

Medals of Honor

Only two Medals of Honor since Vietnam
awarded to two Army Non-Commissioned Officers



MSG Gary I. Gordon



SFC Randall D. Shughart

"I hope that in the final moments of your father's life, his last thoughts were not of us. As he lay dying, I wanted him to think only of the mission to which he pledged himself... but, your father has two families, one was us, and the other his comrades, and I still do not still those with whom I served became his simple religion."

Quote from Mrs. Carmen Gordon,
wife of MSG Gary I. Gordon
in a letter to her children.

Purple Heart

36 since post-Vietnamers to the fall to
the Berlin Wall;
703 since the end of the Cold War

Stewardship More Important Than Ever

...

"America's Army must continue to emphasize stewardship in all we do. Our track record is good, but it must be better."

Honorable Togo D. West, Jr.
Secretary of the Army

- Stewardship means making certain all people, equipment, and facilities fully contribute to the Army mission.



"Maintaining readiness in this challenging resource environment demands effective stewardship of our resources. There are still considerable efficiencies out there - and we must harvest them by everyone focusing on this issue. We must find smarter ways to do business, streamline our management processes, reduce overhead, leverage outside resources, and use what we have more efficiently in order to be more effective."

General Dennis J. Reimer
Chief of Staff, Army

AMERICA'S ARMY...

STEWARDED ITS RESOURCES - MEETING ITS MISSIONS!



Togo D. West, Jr.
Secretary of the Army

"America's Army is ready today, and will be tomorrow, to achieve decisive victory when called. The American people expect this of their Army and we will deliver."

The world's best Army, trained & ready for victory...

A Total Force of quality soldiers and civilians:

- A values-based organization*
- An integral part of a joint team*
- Equipped with the most modern weapons and equipment our country can provide*
- Able to respond to our Nation's needs*
- Changing to meet the challenges of*

today... tomorrow...and the 21st Century.



General Dennis J. Reimer
Chief of Staff, Army