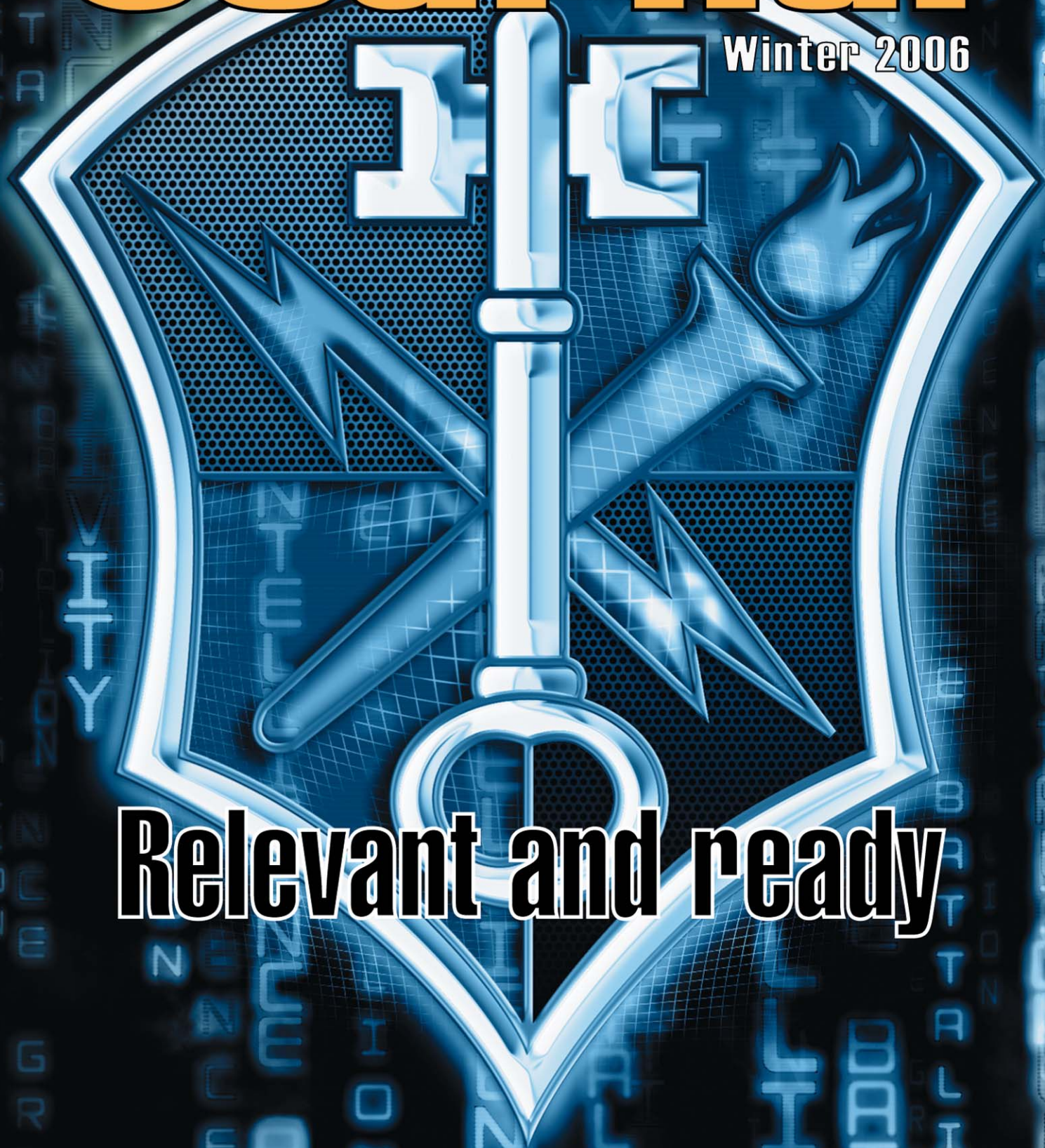


INSCOM **Journal**

Winter 2006



Relevant and ready



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illustration by Pfc. James Felkins

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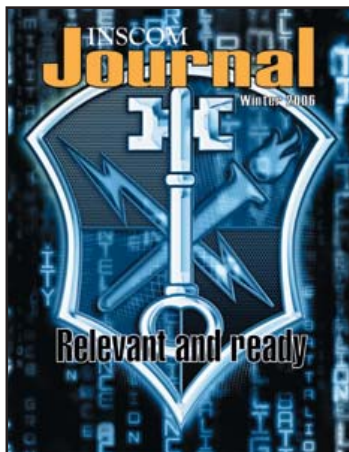
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Cover illustration by Craig Thoburn

On the cover

The U.S. Army is serving a nation at war. According to Army Chief of Staff Gen. Peter Schoomaker, this war requires that all elements of our national power be applied in a broad, unyielding, and relentless campaign. This campaign will not be short; it will require a deep commitment. "Our Army is a proud member of the Joint Force expertly serving our nation and its citizens as we continuously strive toward new goals and improve performance," Schoomaker said.

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Illustration by Craig Thoburn

From the commander's desk

By Maj. Gen. John DeFreitas, III
Commander, INSCOM

The U.S. Army Intelligence and Security Command, as well as the entire Army, continues to focus its efforts on increasing the relevance and readiness of our operating and institutional forces.

The Army has two core competencies supported by a set of essential and enduring capabilities, which are: 1) train and equip Soldiers and grow leaders; and 2) provide relevant and ready land power capability to the combatant commanders as part of the joint team.

To further concentrate the effort, the Army's senior leadership has established immediate focus areas with specific guidance for planning, preparation, and execution of actions aimed at rapidly effecting necessary and positive change. These constitute changes to existing near- and mid-term guidance and are not, nor are they intended to be, all-inclusive.

The same effort is taking place within our command. INSCOM's leadership is working with senior leaders throughout the Army to ensure we are doing our part in support of Operation Iraqi Freedom and in Afghanistan. As directed by Chief of Staff Peter Schoomaker, the Army will reorganize its combat and institutional organizations to best meet the needs and requirements of operating in the current and projected security environment.

We must assume sustained

operations will be the norm, and not the exception. As we continue the process of transforming our Army while at war, we will redesign our formations to provide modular, capabilities-based organizations, increasing their relevance and responsiveness to the troops in the field.

We will develop in our leaders, Soldiers, and Department of the Army civilians, an unprecedented level of adaptability. We must have balance in our forces, with the ability to operate decisively in an uncertain environment against an unpredictable threat that will make every attempt to avoid our strengths. As our enemies continue to adapt, so too must we. Our leaders at every level will continue to evaluate the ways in which we conduct business to ensure that our practices and procedures are as proficient as possible.

Similarly, we will re-examine our doctrine, processes, education, training methodology, and systems to develop and institutionalize a joint and expeditionary mindset. As we seek to resolve the issues associated with transforming our Army for the current and future security environment, we must not allow solutions to be constrained by processes, policies, and systems designed for a world-system that no longer exists. Processes and policies can and will change. Systems must adapt to the needs of the Soldier, our nation, and the joint force.

Throughout INSCOM we are



photo by Brian Murphy

Maj. Gen. John DeFreitas, III.

taking a hard look at how we do business. Many of our Soldiers, civilians and contract employees are helping develop innovative technologies and methods used to enhance the intelligence community's ability to do our jobs better. The enemies of America are not standing idly by. As they change tactics and fighting techniques, we too must adapt to fight a different kind of war than we have ever fought before.

INSCOM's best are working long hours, giving of their personal time to continue the mission to its successful conclusion. The job of intelligence is never ceasing. Whether at war or in peacetime, our workforce continues to sacrifice for the good of the Army and our nation. Without your dedication, the work of providing intelligence to the warfighter would be a daunting task.

Blur of the battlefield

**By Command Sgt. Maj.
Maureen Johnson**
Headquarters, INSCOM

Soldiers remain the focus of our combat systems and formations at the U.S. Army Intelligence and Security Command.

Our focus must be to recruit, train, equip and retain quality Soldiers who are instilled with the Army values and warrior ethos and who live by the Soldier's Creed.

We are Soldiers first and military occupational specialists second to none. With that in mind leaders must balance the time required to train on technical and tactical skills with priority given to those tasks that support the unit mission essential task list.

We must understand the changes that are taking place in our institutional training, to include basic training, advanced individual training, noncommissioned officer and the officer education systems.

Well trained Soldiers ensure that the Army is prepared to fight on the battlefields of today and tomorrow, regardless of the conditions and challenges they may face.

Recent experience in Iraq and Afghanistan has shown the need for intelligence Soldiers who are not only well trained and equipped, but who are also attuned to cultural conditions, adaptable, and capable of responding to rapidly changing

situations. We continue to train our Soldiers to shape the environment and not just react, but to create the best possible outcome.

On today's battlefield, the distinctions between combatant and noncombatant have blurred, as have the distinctions between combat operations and stability operations.

Simultaneous operations across the range of military operations, rather than sequential operations are likely the rule in the future.

To succeed in such an environment, Soldiers and leaders must be capable of rapidly and accurately assessing the evolving situation.

In order to make accurate assessments, Soldiers must also be capable of using all the tools at their disposal. This requires Soldiers and leaders who understand and are capable of leveraging the latest technology and joint capabilities.

It also requires Soldiers and leaders who are familiar with the language, knowledgeable of culture and history of the area of operations.

Likewise, the challenge of serving a nation at war highlights the importance of providing for the physical, materiel, mental and spiritual well-being of our Soldiers, civilians and family members before, during and after



photo by Bob Bills

Command Sgt. Maj. Maureen Johnson.
deployments.

Our Soldiers and families' well-being is linked to Army readiness and our sustained viability as an all-volunteer force.

Whether deployed in harms way, serving within INSCOM at the headquarters or anywhere in between, we know that our Soldiers and civilians have received the proper training and are more than capable of accomplishing the many challenges they continue to face on a daily basis.

I want to take this opportunity to thank all of you, Soldiers, civilians and family members for your hard work and dedication and your daily service and sacrifice.

Wounded in **ACTION**



by Staff Sgt. Twana Atkinson
500th MI Brigade

photo by Brian Murphy

Unfortunately, some people still believe that the life of a military intelligence Soldier is spent surfing the internet in a cushy chair in an air conditioned office. As Soldiers like Sgt. Pavel Palanker can attest that's simply not the case.

Palanker was wounded in action in Iraq last September while gathering evidence at an explosion scene. While simply doing his job, a secondary improvised explosive device exploded near him and an explosive ordinance disposal technician.

The blast launched Palanker several feet into the air. He was rushed to a nearby treatment center where he was treated for first-degree burns and hearing loss in his left ear. Luckily, the technician who was working alongside Palanker was not harmed.

With friends and family members on hand, Palanker, of the 500th Military Intelligence Brigade, was awarded the Purple Heart Medal during a ceremony Nov. 8.

Palanker's background is a little different than most Soldiers; he was born in the Soviet Union and moved to Los Angeles at the age of 15.

"I feel very loyal to this country," expressed Palanker. "The experiences I have gone through in my life have given me great appreciation for the United States."

Palanker, who is 24-years-old, volunteered to join the U.S. Army more than two years ago. He spent 10 months at his first duty station in Hawaii before shipping out to Iraq.

"Fifteen of us in the unit volunteered for the mission, but we didn't know exactly what we were getting into," Palanker said



courtesy photo

Palanker is awarded the Purple Heart medal during a ceremony Nov. 8.

with a smirk.

The Soldiers underwent weeks of training before they landed in the sandy terrain of Iraq. Palanker and 14 other 500th MI Brigade Soldiers supported the 2nd Brigade Combat Team, 3rd Infantry Division during daily missions.

The training the Soldiers received was very beneficial by preventing numerous close calls that could have endangered Soldiers lives, said Palanker.

During his deployment, Palanker also received an Army Commendation Medal with "Valor" (for preventing a suicide bomber from attacking his convoy) along with the Combat Action Badge. But according to Palanker, he didn't really deserve any of the awards or recognition – he was just doing his job.

When asked about his actions that day, Palanker humbly recounts his experiences in Iraq.

"The other 14 Soldiers put their life on the line everyday just like I did," he said.

While Palanker appreciates

the awards, but as he put it, he's just thankful to be alive.

"When the explosion happened I was thrown 10 feet. When I landed I thought, 'this is it.' I was waiting to die," he explained. "I felt the burns but I couldn't feel my legs, so I tried to wiggle my toes. When I felt them move, it was the most exciting moment ever. After that I just wanted to stand up just in case the insurgents were still around so they could see that they wasted a big-ass bomb for nothing."

Palanker stood up and walked to the evacuation unit minutes after the attack. "While I was walking back, people were looking at me like I was a ghost," he said.

These 15 MI Soldiers had numerous accounts of combat action during their deployment. Spc. Eugene Manning, one of the 15 Soldiers, also had a close call when a bullet ricocheted off the back of his kevlar helmet.

"To this day, every morning I wake up I can't believe that I'm alive," said Palanker.



732nd MI Battalion
406th, 407th, 408th
MI Companies

LTC Joseph V. R.
CSM Angel M. C.

Morning glory

by Sgt. LeeAnn Lloyd

500th MI Brigade

Sgt. Corinne Crabtree's morning began just like any other duty day, Oct. 21. As she started her car and headed for work, she had no clue that she would save a woman's life.

Driving through the dark pineapple fields that line Kunia Road at three in the morning, Crabtree headed north toward Schofield Barracks, Hawaii. The signal analyst with the 732nd Military Intelligence Battalion, 500th Military Intelligence Brigade, was used to making the drive during early morning hours, but that morning was different. Instead of quiet, empty streets, she saw an overturned car and an injured victim.

"I thought it was a little girl. That's what made me stop; I thought a small child had been

ejected from the vehicle," said Crabtree. That hit close to home for the 25-year-old noncommissioned officer, who was eight weeks pregnant at that time. "I saw the car turned over. I don't know what came over me. I think it was part hormones and maternal instinct kicking in."

But the victim who lay half out of the vehicle with severe wounds was not a child. She was a petite 24-year-old woman in need of help.

"I positioned my car in a way that would shed light on the scene and help block traffic. It was three

in the morning... I know that's usually the time there are drunk drivers on the road going home. I was trying to call 911 on my cell phone... I even called work to tell them I would be late," Crabtree said.

"The girl had a gash on her face, and I could see some of her teeth were missing," she explained. "All I had in my car was a bottle of water and a white cashmere sweater." So that is what she used to tend to the victim's wounds until first responders could arrive on the scene.

"It all happened so fast. I just

remember trying to focus on finding the priority injury; what needed my immediate attention," she said.

Though she knew it was prime time for drunk drivers to be on the road, apparently that wasn't the cause of this driver's misfortune. The culprit? A cell phone.

"She said her cell phone had fallen on the floor of the passenger side of the vehicle. Apparently, as she reached over to get it she pulled the wheel and headed toward the side of the road. When she realized what was happening she jerked the wheel back and

overcompensated, causing her car to flip," Crabtree said.

When first responders arrived and Crabtree was cleared she continued on her way to work, arriving only minutes late.

"It has turned into such a story," Crabtree said with a laugh. "I went up to my first sergeant that morning and said 'First Sergeant, I lost my white cashmere sweater this morning! I am bummed, but you want to know how I lost it?' and I told him the story. Since then, it has escalated. I don't think it's a big deal," Crabtree said. "I did

what any other person would have done."

For her acts of bravery in unconventional circumstances, Crabtree was submitted for an Army Achievement Medal, and has since been promoted to staff sergeant. Her company commander, Capt. Kelly Gleason, couldn't be more proud of the Soldier.

"I think the extraordinary thing about her situation is that the mother-to-be acted with complete disregard for herself," he exclaimed in awe.

Cell phone use restricted on post

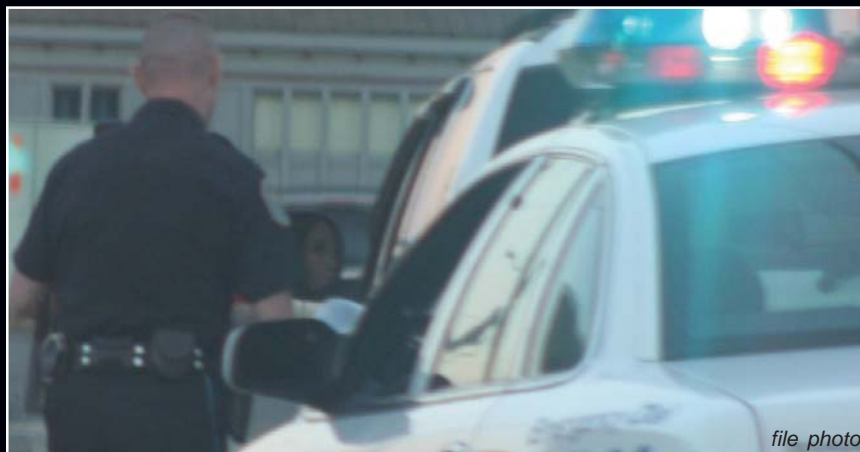
Defense Department installations have begun implementing new cell phone restrictions for drivers on military installations.

The new regulation, published in the Federal Register in April 2005, states that anyone driving a motor vehicle on a DoD installation cannot use a cell phone unless the vehicle is safely parked or the driver is using a hands-free device.

Many installations already have implemented the new restrictions, and the rest will implement the rules on their own schedule, said John Seibert, assistant for safety, health and fire protection for DoD. There is no deadline for installations to implement the restrictions, Seibert said, but he expects most will do so this year.

"We have not issued an implementation schedule," he said. "But it's definitely getting everyone's attention."

The law enforcement policy offices for each military department are putting together policies and procedures for the implementation and enforcement of the restrictions, Seibert said. He explained that this regulation is a minimum requirement, and installation commanders still have the authority to put stricter rules in place. Each installation will determine the punishment for violation of the rules, he said.



file photo

As the installations implement the restrictions, they have a responsibility to notify the public by putting up signs or putting notices in base newspapers, Seibert said. Many installations are allowing a grace period in which motorists in violation of the rule will be warned and not ticketed.

This regulation was developed based on information from the National Highway Traffic Safety Administration, which studied driving distractions as the cause of motor vehicle accidents, Seibert said. The study found that cell phone use is the fastest growing and most visible distraction that leads to accidents, he said.

The DoD regulation follows suit with many regulations that states and cities have already imposed.

Currently only Connecticut, New York, New Jersey and the District of Columbia ban hand-held cell phones for drivers, but many cities have imposed their own rules, according to the Governors Highway Safety Association.

"We are in front of the majority, but we certainly are not the first ones to do this," Seibert said.

This cell phone regulation will increase traffic safety on installations, Seibert said, but more importantly, it will encourage safe driving habits.

"Our intent is that this will drive an increased attention to the importance of safe driving and that we'll see a change in driving behavior, both on military installations and off," he said.

The

War

At

Home

by Tina Miles
902nd MI Group

As Soldiers and civilians routinely deploy in support of the Global War on Terrorism, they leave behind spouses, sons, daughters, moms and dads to fight a different type of war at home. These individuals face an extended separation from a loved-one, a slew of new responsibilities and they must adjust to a completely new way of life.

Asking family members to get through these challenges alone would be roughly akin to deploying one Soldier to fight an entire war. So how does the family member get through this ordeal? With a support group comprised of individuals who have been through the same situation or who are going through the same problems: a family readiness group.

Family readiness groups play a crucial role in the overall mission of the 902nd Military Intelligence Group and in the Army in general. They are designed to be a support mechanism, as well as a means of facilitating the passage of information to family members. This cannot be done with unit members alone – it requires the dedication and services of family members such as Kristen Morse.

Kristen was a member of the 902nd MI Group's Family Readiness Group from February 2004 to June 2005. She originally joined when her husband, Staff Sgt. Rick Morse, was deployed to Iraq in 2004 as part of Task Force Vigilant Freedom.

"It kept me very active while Rick was away," Morse said. "Raising money and sending out care packages, as well as attending the events held by the group's FRG. We sold over a thousand



photo by Tina Miles

When Staff Sgt. Rick Morse deployed as part of Task Force Vigilant Freedom, Kristen turned to the 902nd MI Group's family readiness group for support.

yellow ribbon magnets, not only in our area, but to many supporters, family members and friends across the U.S.

"Since the Task Force consisted of Soldiers from all over, I would correspond with many family members throughout the country via email," Morse said. "I met and talked with many wives who were going through similar feelings and made some wonderful life-long friends. We cared for one another when times were down and had fun when our spirits were up."

During Rick's deployment he thoroughly enjoyed receiving the care packages the 902nd MI Group's Family Readiness Group sent because, as he put it, it was

like getting a little piece of home.

"I especially liked knowing it was going to some of my Soldiers who rarely received any packages otherwise," Rick stated. "I liked the personal touch from the people back home and was happy to see that Kristen was keeping herself busy in a positive way."

A successful Family Readiness Group is about the members, all volunteers, organizing and participating in various activities. It also depends on the command and staff of the unit. A good Family Readiness Group works together and without the camaraderie of everyone involved it would be very hard for that group to work successfully, Kristen said.

"I truly don't think my year

away from my best friend could have gone any easier without the help of our FRG. It made me feel very proud to be a military wife and that I had a Soldier I was proud of," she said.

Even though Rick has redeployed and is home now, Morse remains an active and vital member of the Company B, 310th Military Intelligence Battalion Family Readiness Group, serving as a representative.

When Task Force Vigilant Freedom returned home, the 902nd MI Group's Family Readiness Group was broken-down to

company levels. Morse was asked by Capt. John Marshall, commander, Company B, 310th Military Intelligence Battalion, to be their Family Readiness Group representative.

"Mrs. Morse had been active since the inception of the 902nd MI Group's FRG and as a commander, having a dedicated and proactive FRG leader is a plus," said Marshall. Morse was more than happy to comply, even though her husband was home, she still wanted to be involved somehow. "I was very passionate in what we did as a group and wanted to

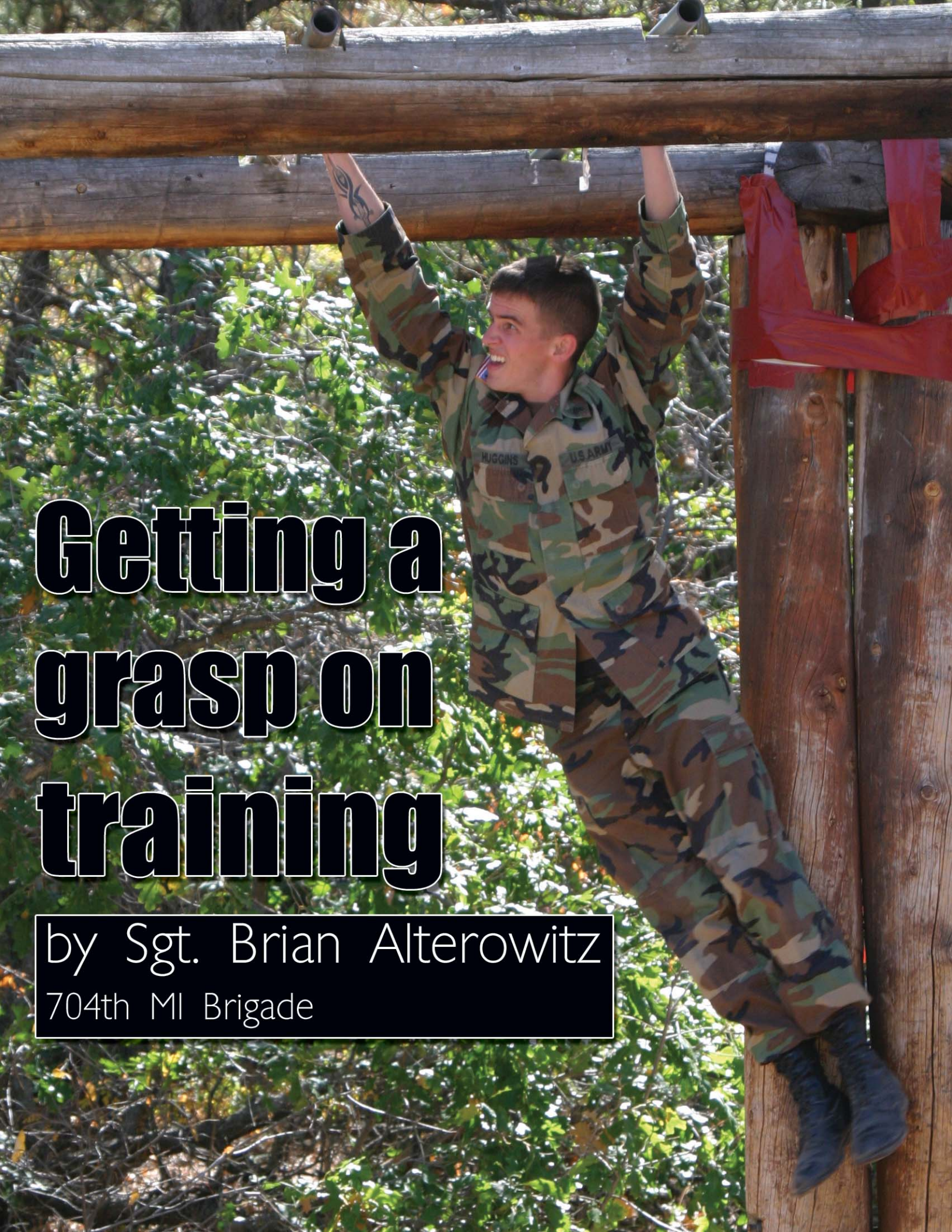
continue to support the other families," Kristen said.

For her outstanding service and dedication to the 902nd Military Intelligence Group's Family Readiness Group, Morse received the Outstanding Civilian Service Medal, signed by Maj. Gen. John F. Kimmons, former INSCOM commander. Her journey with the Family Readiness Group will be coming to an end soon as Rick will be leaving the Army in 2006. Morse plans to remain a representative until Marshall's change of command in March 2006.



photo by Tina Miles

Getting through her husband Rick's lengthy deployment was much easier for Kristen Morse with the support of the 902nd MI Group's family readiness group. The group was such an important part of Kristen's life that she remained actively involved even after Rick returned home.



Getting a grasp on training

by Sgt. Brian Alterowitz
704th MI Brigade

Three years ago, The 743rd Military Intelligence Battalion, 704th MI Brigade didn't have a field training exercise.

Two years ago, the exercise didn't have field gear, protective masks or radios. Last year, it didn't have M16s, blank ammunition or Military Laser Engagement System gear.

In 2005, They had it all.

More than 200 Soldiers were trained and tested on a variety on subjects, from common tasks to convoy operations, during the unit's annual field training exercise.

The training was challenging, intense, and most importantly, real, according to Staff Sgt. Darron Ridder, a platoon sergeant.

"More and more INSCOM Soldiers are being sent to Iraq and Afghanistan," Ridder said. "So it is vital that we train our Soldiers to survive and to thrive when they are deployed into harm's way."

Putting together a realistic and challenging tactical exercise can be a challenge for the 743rd MI Battalion, located at Buckley Air Force Base in Aurora, Colo., because it is a non-deployable unit of approximately 250 Soldiers with no tactical equipment, no tactical vehicles, and one rifle for every five Soldiers.

With a few borrowed resources, the 743rd MI Battalion was able to put on a training exercise that any Soldier would find challenging.

The training exercise began with each Soldier navigating through a grueling confidence course. Working in squad-sized teams, the Soldiers scrambled over walls, worked their way across unstable balance beams, and



photos by Sgt. Brian Alterowitz

Soldiers from the 743rd MI Battalion participate in a field training exercise.

hurdled waist-high logs.

"This is one of the best courses I've ever been on," said Sgt. 1st Class Paul McCarthy, a former drill sergeant who is assigned to the 743rd MI Battalion. "It had obstacles I've never seen."

Another highlight for the Soldiers involved was the Convoy Operations. Each of the instructors had spent time deployed to Iraq or Afghanistan, and had traveled on dozens of convoys, to ensure the training was authentic.

The training started with a detailed class on military convoys, continued with a dry run to practice the Soldiers newly-learned skills, and ended with a practical exercise to test these skills.

During the exercise, the Soldiers climbed into their vehicles to simulate a convoy. Having been briefed that there was insurgent activity along their route, the Soldiers knew they'd had to react to sniper fire, obstacles along the road, and roadside bombs.

The realism of this training was apparent in the reactions of the Soldiers being trained. During one rotation, the roadside bomb caught

one vehicle commander completely by surprise.

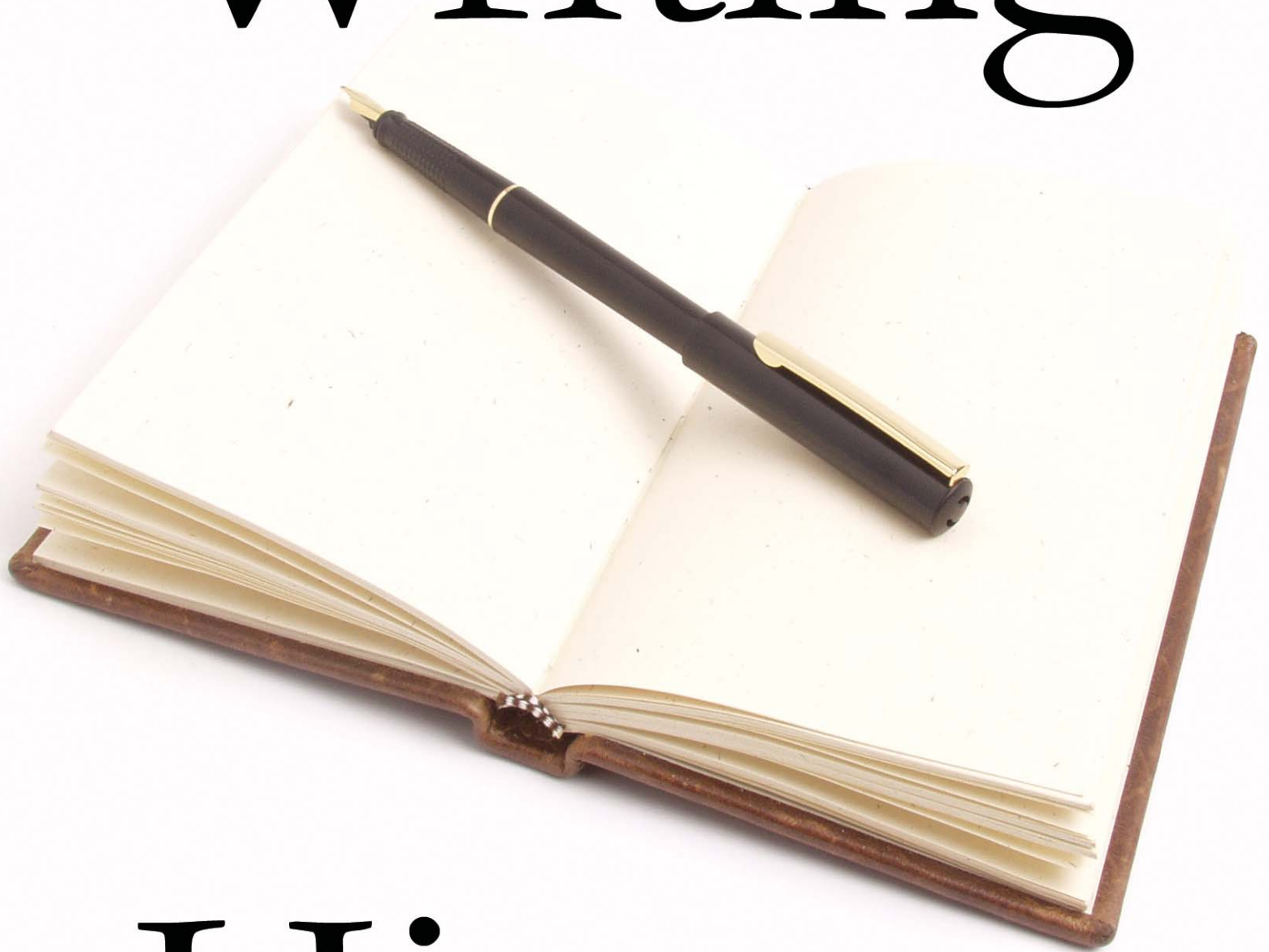
"We were driving down the road, keeping an eye on our surroundings, when out of nowhere an explosion rocked the bottom of our vehicle," said Sgt. Michelle Camacho, a 743rd MI Battalion Soldier who participated in the training. "If this had been the real world, my entire team would have been killed."

Most Soldiers looked at the field training exercise as an opportunity to learn some new skills and to see how they would react in some of the challenging real-life situations deployed troops face on a daily basis.

"I really enjoyed the opportunity to act as a leader," said Pvt. 1st Class Nick Evans, of the 743rd MI Battalion. "It was a lot of fun to formulate a plan and see it put into action."

As the buses pulled up, a battalion of tired but happy Soldiers stood ready to greet them. Although they were ready to go home, the Soldiers' enthusiasm for the exercise was an indication of its success.

Writing



History

by Brian Murphy

INSCOM Public Affairs

photo by Michael Connors



photo by Brian Murphy

James L. Gilbert retired after spending nearly 40 years of his life working as the command historian for the U.S. Army Intelligence and Security Command and the former Army Security Agency.

The U.S. Army Intelligence and Security Command celebrated its 29th birthday Jan. 1, 2006. Coincidentally, that same month, James L. Gilbert retired after nearly 40 years with the unit.

You read that correctly — INSCOM's command historian has been a part of the unit since before it even became a unit.

The 62-year-old Tonkawa, Okla. native reported for duty to the Army Security Agency at Arlington Hall Station, Va., in 1967 and he never left. Once his four-year enlistment was complete, he was hired as an Army civilian in the same history office, and the rest, as they say ... is history.

Looking back

In 1967, Gilbert received a letter in the mail from the U.S. Army that changed his life forever. It seems Uncle Sam had drafted the then 24-year-old college student.

Although Gilbert was happy to serve his country, privately he wished the timing was a little better. At that time, school was his top priority. Gilbert was in the process of trying to earn his doctorate, and had already had a book published.

"I was going to be a college professor," he said. "That's what I really wanted to do, and I wanted to focus on farming on the side. There was a small college (North-

ern Oklahoma College) in my hometown that I always thought I would teach at one day."

About the book — Gilbert wrote a thesis paper focusing on an oil boomtown that was so well received that oil company executives wanted to sponsor it as a book. That was welcome news to Gilbert.

"I got it printed, literally, for free," he said. "It sold for 20 dollars a pop, and all of the proceeds went directly to me. The book did well enough that it ended up paying for my college education at the time."

While military service may not have been in his initial plans at the time, several positives did come

out of his four years of active duty — the biggest of which was his marriage. Gilbert and his wife, Marilyn, met at church, started dating a short time later, and were married in 1970.

“I joked with her that I was doing it to get out of the barracks,” he said.

The other positive that had a major impact on Gilbert was that he ended up assigned to the ASA history office.

“We had nine people in the office at that time — four civilians and five enlisted,” Gilbert said. “But the enlisted Soldiers you got back in those days were different from what you generally see today. One of the guys in our office had already begun and owned a newspaper before he came in the service. We had another individual who went on to become a sports writer for a major newspaper. Typically, everyone had either a strong history or journalistic background.”

So put yourself into Gilbert’s boots — walking into the door of your new office as a green private in the Army and immediately being introduced to your highly knowledgeable and experienced co-workers. You have two choices — become intimidated, or make like a sponge and absorb as much as possible from your talented teammates.

Gilbert focused on the positives of the situation and chose the later option, which probably explains why the history office moved to keep him once his four-year commitment was completed.

“When it was time to leave, there was an opening in the office, and I enjoyed the people I was working with,” he said. “They were

wonderful people, who I truly considered close friends.”

So Gilbert applied, and got the job.

Settling in

Shortly after Gilbert was hired on as a civilian, the office went through a downsizing. Instead of nine individuals, the ASA history office had to make do with what Gilbert refers to as “three highly motivated individuals” to meet their mission requirements.

The primary mission of the INSCOM history office is to maintain the command’s institutional memory, and at the same time, provide an understanding to INSCOM personnel of the command’s history and lineage.

“It’s important for people to understand what INSCOM is all

about and how it developed into what it is today,” said Thomas Hauser, a staff historian who has worked with Gilbert for three years.

A typical history office at the major command level can have as many as nine individuals, but INSCOM is not afforded that luxury. The lack of manpower hasn’t kept the history office from being productive though.

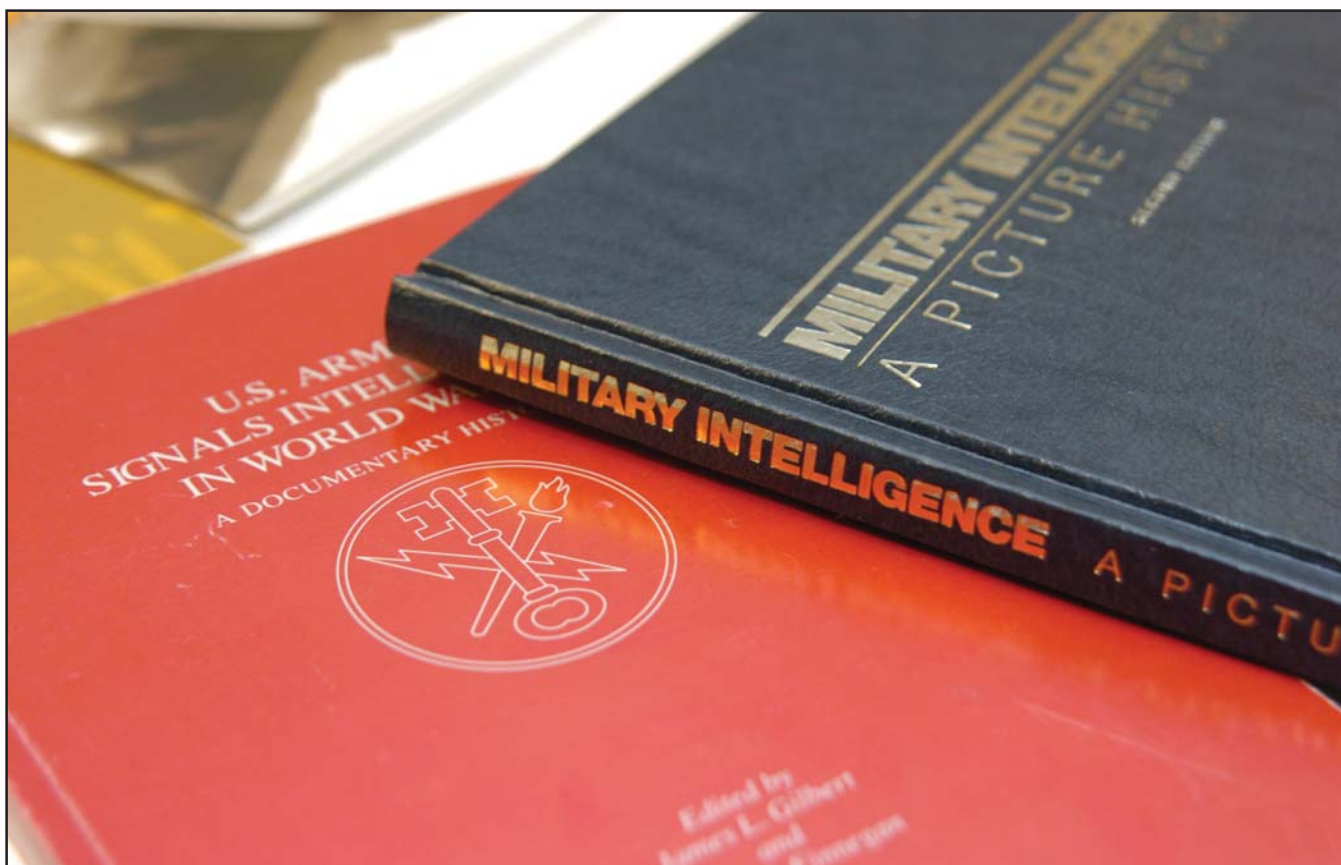
In addition to doing a historical report and answering roughly 1,000 inquiries each year, the history office has produced 15 different books over the last 25 years, ranging in topics from “In the Shadow of the Sphinx: A History of Army Counterintelligence” to “U.S. Army Signals Intelligence in World War II.”

Gilbert speaks proudly of each of the books that he and co-



photos by Brian Murphy

Maj. Gen. John DeFreitas, III, INSCOM’s commanding general, recognized Marilyn Gilbert during her husband’s retirement ceremony.



James L. Gilbert and the INSCOM history office have published 15 different books over the last 25 years.

workers such as John P. Finnegan have worked on together, because — as he puts it they “have helped to tell the story of the command and have put military intelligence on the historical road map for the first time.”

The INSCOM history office also was the first field history office to jointly publish a book with the Army’s Center of Military History. As a matter of fact, the office is so well regarded that it was the first to be certified by the Center of Military History in all eight areas of competency.

Having so much to do with so few people to share the workload could create a stressful situation, but that’s not the case, according to Hauser. And the reason they’re able to work together and accomplish their mission with limited resources and personnel is because of Gilbert. His relaxed demeanor

and vast first-hand knowledge of INSCOM’s history enable the office to consistently get the job done, said Hauser.

“He’s very laid back and easy going, which makes everything easier,” he said. “And as an asset to the office — I couldn’t even describe how valuable he is. Because he was here, not only when INSCOM was formed in 1977, but also during the ASA days, he’s very aware of anything and everything that has gone on in this command over the last 40 years. He also understands the components that make up INSCOM, and what they were doing before they became a part of the command.”

To put things in perspective, Hauser explains that from time to time he has to attend meetings or ceremonies in the Jimmy Garrett Conference Room of the Nolan

Building at Fort Belvoir, Va. The conference room is named after the former INSCOM deputy plans and operations officer, who happened to be friends with Gilbert. So to those who haven’t been around the command that long, it’s just another conference room. To Gilbert, it’s a reminder of an old friend.

“We’ve definitely become spoiled having him in the office,” Hauser said. “He knows all of the high points, millstones and interesting stories pertaining to the history of INSCOM. Not only does he know the facts, but because he was there, he knows how to relate them to really bring out the significance and put things in a historical perspective.

“Honestly, we don’t know how we’re going to get the job done without him,” Hauser continued. “At least initially, I see us calling him at home quite a bit.”



photo by Brian Murphy

Gilbert is quick to point out that he never would have made it nearly 40 years at the same job without his wife, Marilyn.

Moving on

“This is the guy who has put together what is possibly the premiere history program in the United States Army,” said Maj. Gen. John DeFreitas, III, INSCOM’s commanding general, during Gilbert’s retirement ceremony. “It is absolutely a class act — what Mister Gilbert has done for this command. He’s left us a legacy that will keep us tethered to our past.”

And as anyone who has had the chance to get to know Gilbert can attest; that’s what means the most to him. On the day of his

retirement ceremony — a day which was supposed to be about him — he wanted nothing more than to deflect attention away from himself and to focus on INSCOM, and the only history office he has ever known.

“I got to thinking the other day, how the combat arms people can go back to their battlefields and re-walk the battlefields to see where victories were won and losses were suffered,” Gilbert said. “But those of us in military intelligence, we can’t go back. Our wars have been fought in the ether and in the shadows. And unless we write

it down, and record it, it will be lost forever.

“The World War II generation did a great job of capturing their history, and I think the Cold War generation did an excellent job capturing their history,” he said. “Now, we have the present generation, and we’re tasked with doing the same thing. As we ensure our future, I ask that we not forget to preserve our past.”

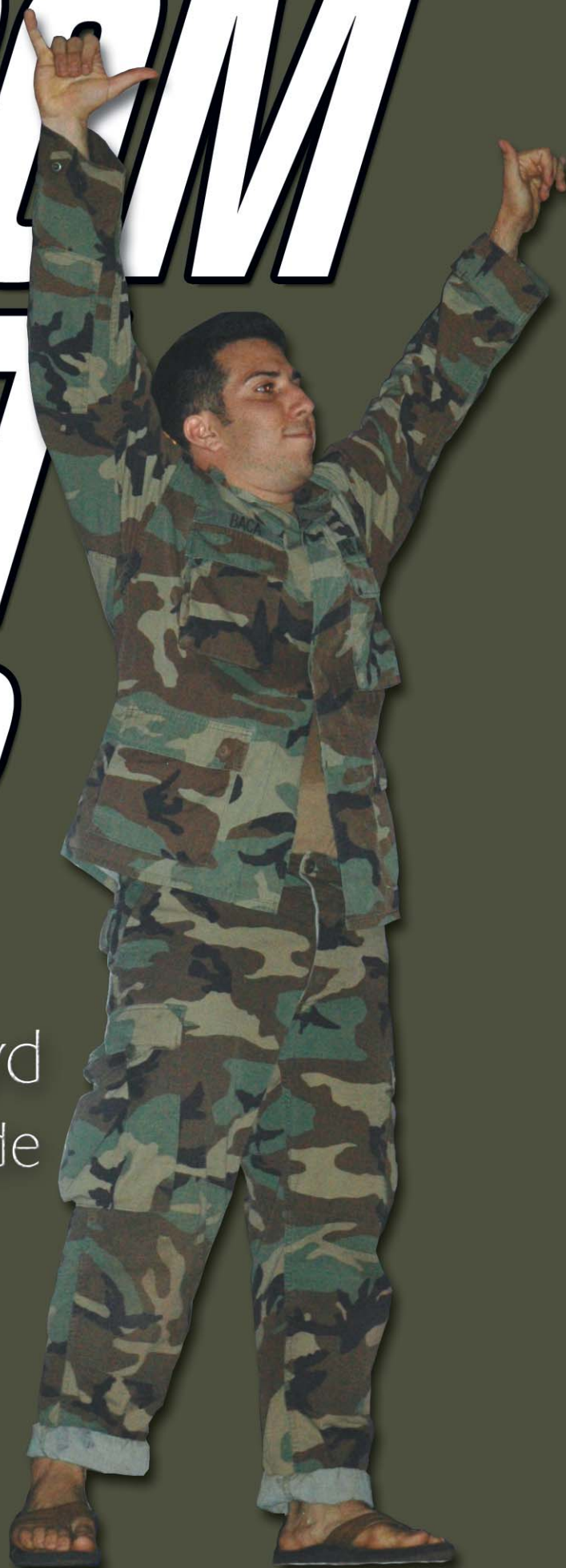
That’s a chore that has become much more manageable for INSCOM because of dedicated workers, such as Gilbert.



INSCRM FIGHT CLUB

by Sgt. LeeAnn Lloyd
500th MI Brigade

illustration by Brian Murphy



During the last six months of 2005, the 732nd Military Intelligence Battalion, 500th MI Brigade, has trained more than 90 percent of it's Soldiers in hand-to-hand combatives and sent three Soldiers to compete in the 25th Infantry Division (Light) Boxing Smoker at Schofield Barracks, Hawaii — all of whom placed in the top two for their weight classifications.

Not bad for military intelligence Soldiers on an infantryman's installation.

Staff Sgt. Julian Baca took second place in the welter-weight division, Sgt. Isaac "Zak" Migli

took second place in the light-heavy division, and Spc. Diana Booth finished first place among the female competitors.

Baca, a platoon sergeant with the 409th MI Company, attended Army combatives training for Level I, II, and III certification at Fort Benning, Ga. He then brought his knowledge back to the 732nd MI Battalion, where he and another Soldier trained more than 400 troops in hand-to-hand combat.

Baca's interest in hand-to-hand training stems back to his childhood. His love of martial-arts style combat training comes from watching kung fu movies when he was younger, Baca said. The 23-

year-old California native has been training in combative-styles fighting nearly half his life. He started wrestling while in high school at Covina High in California, and has been active since. For nearly 8 years, Baca has trained in American Kenpo, a striking style of martial arts in which he has earned his black belt. Locally, Baca recently began training in Brazilian Jujitsu at Wahiawa Jujitsu.

Baca got involved with the Army combatives program when his battalion sergeant major, Sgt. Maj. Timothy Goins, asked for volunteers. "Sergeant Major Goins was very active in setting up the training for the battalion," Baca



photos by Sgt. LeeAnn Lloyd

Sgt. Isaac "Zak" Migli, of the 500th MI Brigade, takes down an opponent during the 25th ID (Light) Division Boxing Smoker. Migli finished in second place in the men's light-heavy division competition.



Staff Sgt. Julian Baca, of the 500th MI Brigade, grapples with an opponent during the Boxing Smoker competition.

said. "He really wanted to get the battalion started in this program.

"The combatives program is a really new thing for the Army, but I have the feeling that in two to three years, it's going to be just like PT [physical training]. As people get used to it, I think it will become part of a weekly PT regiment. It's going to be huge," Baca said.

The number one thing Baca says Soldiers gain from the training is confidence. "I taught level one certification to about 10 guys," Baca said, "and one thing they all told me when we were finished was that they had more confidence that they can defend themselves. And it's important to have this type of training with current events taking place overseas. More and more we are hearing stories of Soldiers involved in hand-to-hand

combat situations with the enemy. Both men and women need to know how to defend themselves in that type of situation," he said.

It is for that reason that the Army's combatives program is not gender specific, Baca said.

"The females train with us just like the males do. When it comes time for them to learn to take a hit, we give the females the same kind of attention as the men, we hit them the same way, because that's likely what an enemy in Iraq is going to do. If he has to choose between a male Soldier and a female Soldier, he's more than likely going to head for the female, assuming that she might not know how to defend herself," Baca said.

Booth, who was trained by Baca, agrees.

"A lot of people may look at this training and it might not seem handy, but it serves as a great confidence booster and also as an out-on-the-town defensive art. You can at least know how to hold someone over until help arrives. A lot of big guys wouldn't expect a girl to know how to defend herself that way," Booth said.

These two Soldiers agree the biggest thing to focus on while training is cardio, and that the injury risk factor is surprisingly low. It might not seem that way when you think about the fact that Booth fought in the 25th ID competition with an injured ankle, and she also injured one of her competitors during the fight.

"I got the crap beat out of me by Sergeant Baca the day before the fight during practice," Booth



photos by Sgt. LeeAnn Lloyd

Spc. Diana Booth, of the 500th MI Brigade, grapples with an opponent during the Boxing Smoker in October. Booth represented the battalion in the female finals, and earned the first-place title.

said, “But I wasn’t going to not fight. I hyper extended one of the girl’s elbows. . . I had her in an arm-bar but she wasn’t tapping out, so I carried on until the referee broke it up,” Booth said.

But that sort of thing doesn’t happen if you know your limits and admit when you’ve reached them, Baca and Booth said. “A lot of the injuries and risks a person is

subjected to are self-imposed,” Baca said. “It really is important to know your boundaries. You have to know when you say you’ve had enough.”

Baca plans to continue combatives training in the battalion, and to encourage more people to compete next year. He’d even like to start a battalion-level competition before next year’s Boxing

Smoker, and he’d like to see 732nd MI Battalion Soldiers represent the battalion at the Army level, he said.

As for Booth, she’s basking in the glory of representing her battalion at the installation level. “Strategic MI units have to step up. We have to prove we’re not the stereotypical ‘chair-borne’ units,” she said.



Spc. Diana Booth releases an arm-bar submission hold during the finals of the Boxing Smoker.

DISTINGUISHED **career**

by Jayme Loppnow
Special to 66th MI Group

George Graf, director of communications with the 66th Military Intelligence Group in Darmstadt, Germany, was presented the Department of Defense Distinguished Civilian Service Award at the 50th Annual Department of Defense Pentagon Ceremony, in November.

The award was presented by Deputy Defense Secretary Gordon England, and Graf was accompanied by Army Secretary Dr. Francis Harvey.

The award is the highest that is bestowed upon Department of Defense civilian employees for significant devotion to duty and contributions. Prior to this year's ceremony, the award had only been given twice to an Army civilian since 1998.

Graf has served the U.S. Army as a Soldier and a civilian since 1971 and has been with the

66th MI Group since 1993. He says the recognition was very much the result of the great people and leadership within the unit.

"It's a great testimony to the courage and commitment of the Soldiers and civilians of the 66th MI Group who work hard each and every day for America, and whose stellar results for the Global War on Terrorism can rarely be advertised to the public," said Graf.

He said he feels fortunate and honored to have won the award and owes his success to his wife Diane, his supervisors and his team. According to Graf, his father set an early example, and was a driving influence behind his approach to work.

"My father, a World War II Army veteran who is recently deceased," said Graf, "taught me never, never to be a whiner (except at the doctor's office); always try to be polite; and that I won't get

anywhere by staying in the house sitting in front of a TV."

Graf acknowledged that this award was also a result of the understanding personnel around him, "It means that I have a chain-of-command that genuinely cares about rewarding people, and it means that I have been very fortunate to have approximately 100 amazingly talented information technology personnel working for me who make me look good every day."

Col. Peter B. Zwack, the commander of 66th MI Group said, "Mr. Graf will leave a lasting legacy within the 66th MI Group; a legacy of professionalism, service to soldiers and nation, and unquestionable loyalty. George will be sorely missed."

The future is also bright and rewarding for Graf. He plans to retire in April and spend more time with his wife and visit their three grown children. They plan to move back to their home at Lake Monticello, Va.

He provided sage advice for future Soldiers and civilians, "find an occupational choice for which you have a passion. Early in your career you have time to switch professions until you find something you really like doing. Don't wait for something better to find you.

"It's really tougher to do later," said Graf. "Never be satisfied by just punching the clock and putting in your eight hours to get a paycheck. Take charge of your professional and personal future. If you don't like what you are doing, find something else, don't sit around and wait for something better to come find you."

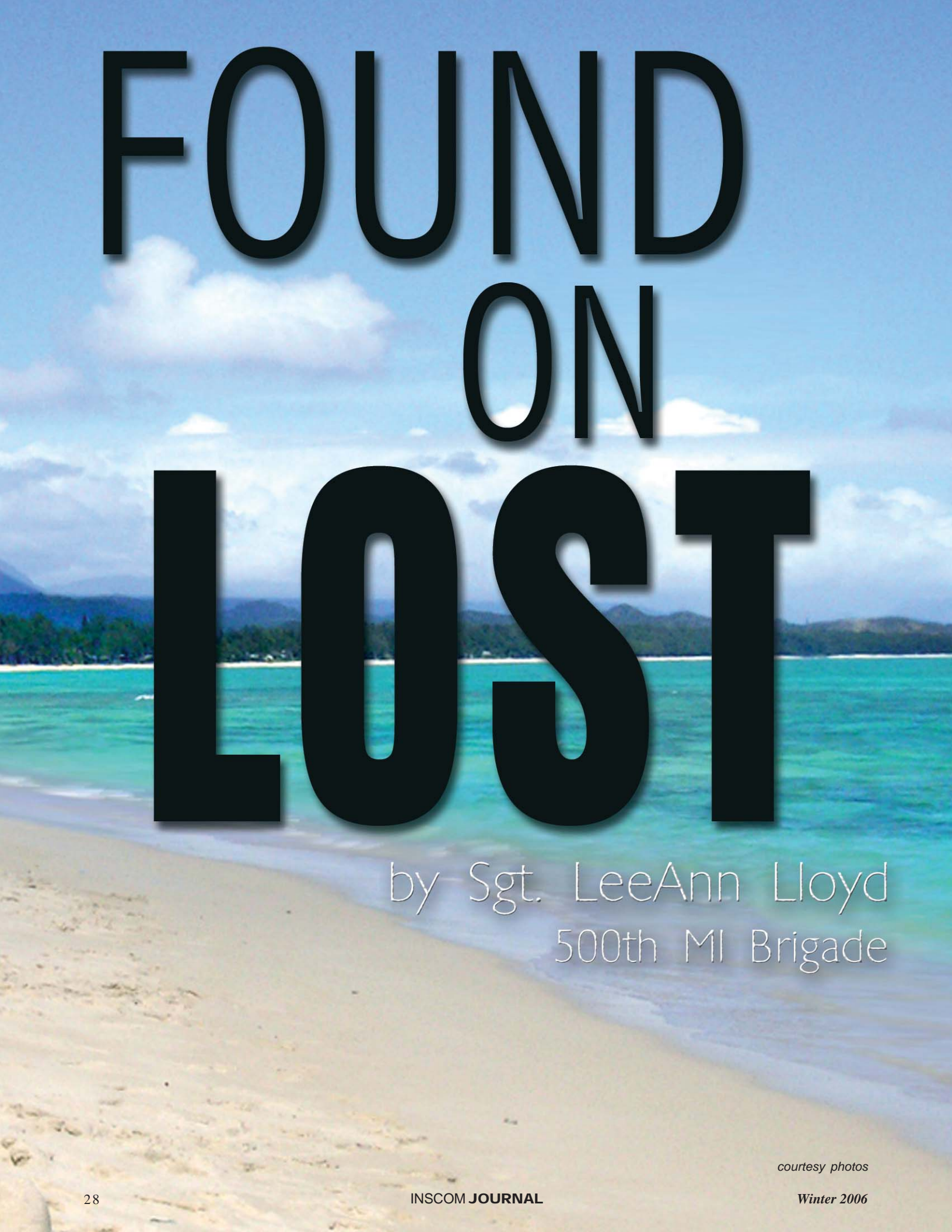
(Sgt. Kenneth Hall contributed to this story).



courtesy photos

George Graf, of the 66th Military Intelligence Group, was awarded the Department of Defense Distinguished Civilian Service Award in November.





FOUND ON LOST

by Sgt. LeeAnn Lloyd
500th MI Brigade

courtesy photos

(Right) Kiersten Havelock poses with her father, Jeffrey, on the set of *Lost*.

She may not even be old enough to drive, but half of the country would gladly change jobs with one of the tiniest characters on one of America's biggest shows.

Although she's only 11 years old, Kiersten Havelock found herself being frantically resuscitated by actress Michelle Rodriguez on the beaches of Oahu's North Shore in Hawaii.

Rodriguez, who plays Ana Lucia Cortez on ABC's *Lost*, was trying to resuscitate Emma, the young girl Kiersten plays in the Emmy Award winning (best drama series) show's second season. Emma survives the plane's mid-air explosion and finds herself and her brother without parents and surrounded by strangers on an island. Kiersten's character debuted Nov. 16, and instantly became a source of conflict on the show when the children "disappeared" in the middle of the night.

Havelock, daughter of Chief Warrant Officer 3 Jeffrey Havelock, Information Operations with the 205th Military Intelligence Battalion, 500th MI Brigade, began her entertainment career at the tender age of five, according to Fima Havelock, Kiersten's mother.

"Kiersten was painfully shy as a child," Fima said. "She would run behind my legs and hide if you even tried to say hello to her. We wanted to get her away from that, so I entered her into a beauty pageant when she was five and she won it," she said.

After that, Kiersten was hooked. Currently, she has an agent with Premier Models, Oahu's leading modeling agency. She has performed mostly non-speaking roles on shows such as the FOX

Winter 2006



(Below) Havelock films a scene of *Lost* with Michelle Rodriguez.





(Left) Kiersten Havelock and Yunjin Kim smile for the camera.

network's *The North Shore*, and NBC's *Hawaii*. She also played in Disney's 2005 *Mike's Super Short Show*, which was previewed in theaters prior to the showing of *Lilo & Stich 2*.

The child star doesn't plan on making this a career, she says. Ultimately, she'd like to save her money earned to put toward college. What does she want to be when she grows up? A veterinarian.

"I just really like animals. I want to do what I can to help them," She said.

In the meantime, the child star juggles home life with acting, as well as all her extra-curricular activities in school. She dances, does gymnastic, cheerleads, and anything else that piques her interest. Since *Lost* is filmed in segments as the season progresses, Kiersten often requires a teacher to accompany her on the set. She is able to keep up on schoolwork between takes, she said.

Kiersten finds herself among such well-known actors as Matthew Fox and Rodriguez, but her favorite person on the set is Adewale Akinnuoye-Agbaje, who plays a mysterious character named Mr. Eko.

"Adewale is just so nice to the kids on the show. He always does whatever he can for us to make us feel comfortable. We always have fun with him," Kiersten said.

So, what will become of young Emma? As far as the Havelock family is concerned, mum is the word on the story's plot.

"I guess you'll just have to watch and find out what happens," Kiersten said.

(*Lost* airs Wednesday evenings at 9 pm on ABC).

(Below) Havelock and Michelle Rodriguez hang out after filming.



Sgt. Joshua Bigger Linguist of the Year

In the Fall 2005 issue of the *INSCOM Journal* we ran a feature story on Sgt. Joshua Bigger, who was named the U.S. Army Intelligence and Security Command's Linguist of the Year.

Since that time, Bigger, of the 732nd Military Intelligence Battalion, 500th MI Brigade, advanced to the Department of the Army level competition, where he was once again honored as the best at what he does, and was named DA Linguist of the Year.

"Personal motivation is the number one key to learning a language," the Midvale, Utah native said. "It takes a lot of hard work and determination."

Bigger entered the Army as a linguist four years ago after spending two years as a missionary in the Northern Philippines.

"The Mormon faith encourages public service, and that's why I chose to do the missionary work in the Philippines," he said.

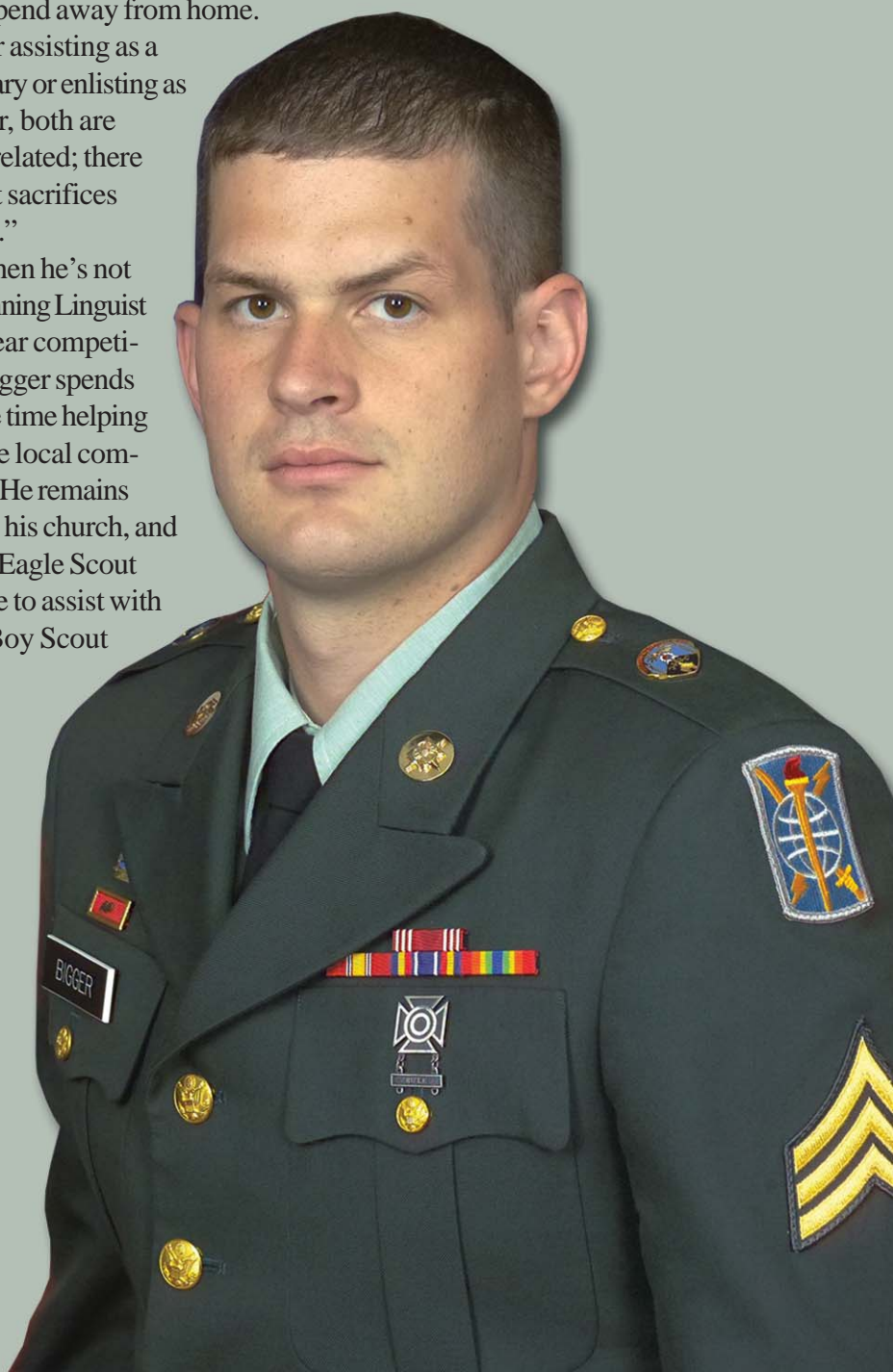
Bigger said his time in the Philippines helped better prepare him for his enlistment in the Army.

"I was 19 when I went as a missionary," he said. "Those two years helped me get away from home and learn a little more about independence. It helped prepare

me for my enlistment and the time I would spend away from home.

Whether assisting as a missionary or enlisting as a Soldier, both are service related; there are great sacrifices involved."

When he's not busy winning Linguist of the Year competitions, Bigger spends his spare time helping out in the local community. He remains active in his church, and uses his Eagle Scout expertise to assist with a local Boy Scout troop.



SHOTS FROM THE FIELD



photo by Pfc. Ezequiel Stevens

501st Military Intelligence Brigade Soldiers participate in pugil stick training during sergeant's time training.

SHOTS FROM THE FIELD



photo by Pvt. Travis Seitz

Spc. Brian Lewis, of the 501st Military Intelligence Brigade, motivates some Korean students of Soebbingo Elementary School while volunteering as an English Instructor.



photo by Spc. Jason A. Merrell

Pvt. 1st Class Odalis Salazar and an Soebbingo Elementary School student participate in the three-legged race during the school's 'Olympic Day.' festivities.



photo by Bob Bills

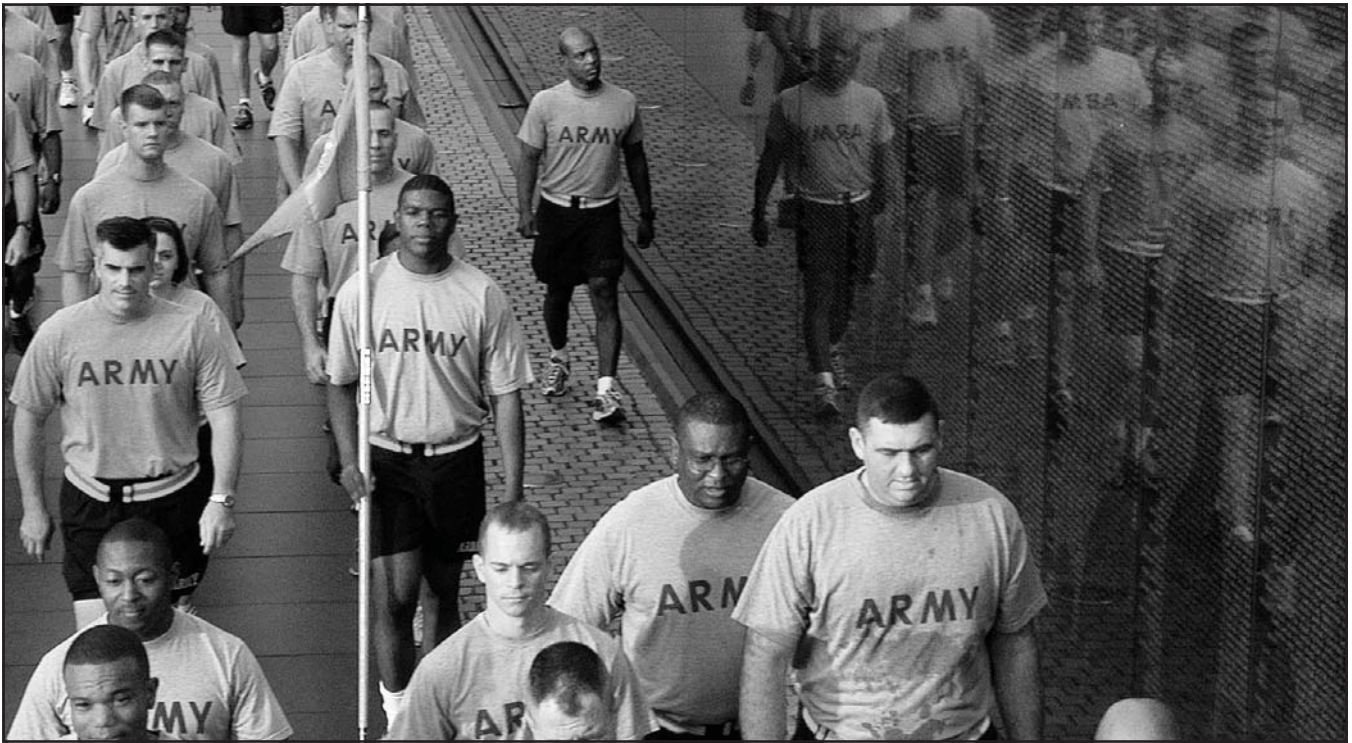
A picture's worth a thousand words

James L. Gilbert, command historian, U.S. Army Intelligence and Security Command, stands with his family next to a painting he had commissioned and then donated to the command, Jan. 3. The watercolor painting, located in the command group section of the Nolan Bldg., Fort Belvoir, Va., was done by artist Barbara Montgomery O'Connell and features Arlington Hall Station, Va.

Below is the inscription on the painting:

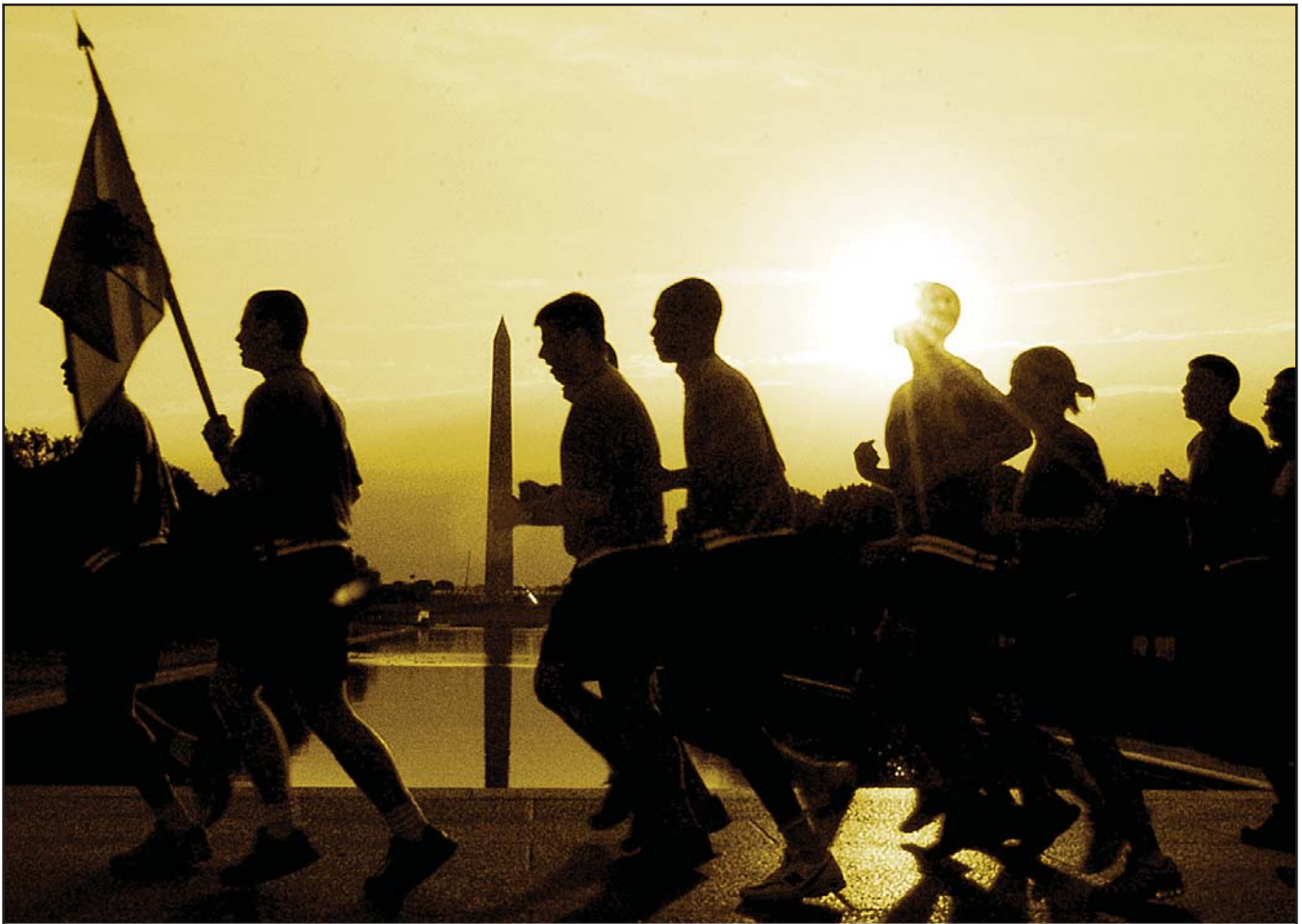
In early 1942 the Army purchased Arlington Hall, an exclusive junior college for women. Here, during World War II, the Army conducted its most secret code-breaking activities. Throughout the Cold War, the station continued to serve as the global headquarters of the U.S. Army Security Agency, and its successor, the U.S. Army Intelligence and Security Command.

SHOTS FROM THE FIELD



photos by Anthony Snyder

National Ground Intelligence Center Soldiers march past the Vietnam War Memorial on the National Mall in Washington D.C., as part of a motivational physical training session.



National Ground Intelligence Center Soldiers run past the Washington Monument during PT training in November.

INSCOM's Vision

The Army's operational intelligence force - engaged worldwide as part of the joint/interagency team; conducting multi-discipline collection, fusion and analysis to generate actionable intelligence in support of the Global War on Terrorism and regional contingency operation.

A network of horizontally integrated fusion centers which leverage shared national databases. Persistent intelligence, surveillance and reconnaissance, tactical reporting and advanced analytical tools.

Joint, interoperable counterintelligence/human intelligence, signals intelligence, and measures and signatures intelligence modules capable of rapid deployment/employment - with linkage to the fusion center network.

Tactically useful, rapid prototype initiatives developed, vetted and fielded in partnership with the intelligence community, industry and academia.

Tough, joint-savvy intelligence leaders at every level.