



INSCOM **Journal**

Winter 2005

Warrior Ethos defined



Table of Contents

4	From the commander's desk
5	Warriors set the standard
6	The mourning after
10	The warrior way
12	Tip of the spear
14	Integrity: worth its weight in gold
16	The best turkey dinner ever
19	Wounded Warriors
22	Family helping family
25	INSCOM's Career Counselor of the Year
28	Shots from the Field



illustration by Pfc. James Felkins

The **INSCOM Journal** (ISSN 0270-8906) is published quarterly by the U.S. Army Intelligence and Security Command, Fort Belvoir, Va.

The **INSCOM Journal** is an official command information publication authorized under the provisions of AR 360-1. It serves the members of INSCOM, the intelligence community, and the warfighter. Circulation is 5,500 copies per issue.

Opinions expressed herein do not necessarily represent those of HQ INSCOM or the Department of the Army. All photos published in the **INSCOM Journal** are U.S. Army photos unless otherwise stated.

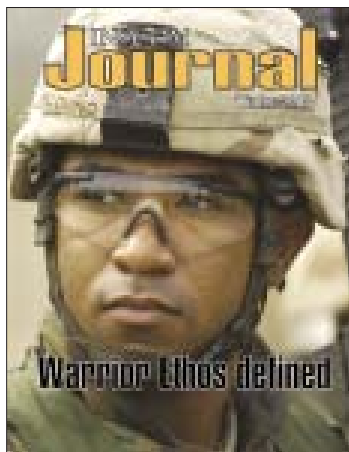
Send articles, photographs or story ideas to the INSCOM PAO at pao@inscom.army.mil, or copies to 8825 Beulah St., Fort Belvoir, VA 22060. For additional information, call (703) 428-4965.

Maj. Gen. John F. Kimmons
Commanding General

Command Sgt. Maj. Maureen Johnson
Command Sergeant Major

Deborah Y. Parker
Chief, Public Affairs

Brian Murphy
Senior Editor



On the cover

Soldiers who live Warrior Ethos put the mission first, refuse to accept defeat, never quit and never leave behind a fallen comrade. They have absolute faith in themselves and their team. Today's Soldiers are trained and equipped to engage and destroy the enemies of the United States in close combat.

Cover photo by Staff Sgt. Shane A. Cuomo

View us on the web at: www.inscom.army.mil

A WARRIOR NEVER QUIT.

The Soldier's Creed

*I am an American Soldier.
I am a warrior and a member
of a team. I serve the people
of the United States and
live the Army Values.*

I will always place the mission first.

I will never accept defeat.

I will never quit.

I will never leave a fallen comrade.

*I am disciplined, physically and
mentally tough, trained and proficient
in my warrior tasks and drills. I always
maintain my arms, my equipment and myself.*

I am an expert and I am a professional.

*I stand ready to deploy, engage, and
destroy the enemies of the United
States of America in close combat.*

*I am a guardian of freedom and the
American way of life.*

I am an American Soldier.

photo illustration by Brian Murphy

Warrior Ethos

From the commander's desk

By Maj. Gen. John F. Kimmons
Commander, INSCOM

America remains a nation at war, fighting adversaries who threaten our civilization and way of life; it's a war unlike any other our Army has faced - prosecuted not by states, but by extremists driven by an ideology of intractable hatred who seek to erode our power and resolve. Our Army, in service to the nation, must be prepared to sustain operations during a protracted period of conflict. That puts a high premium on core Army Values and aggressive, hands-on leadership across our ranks.

That's the essence of the Warrior Ethos, the Soldier's Creed, and Gen. Peter Schoomaker's challenge to each of us ... "Are you wearing your dog tags?"

The Soldiers and civilians who joined our ranks since the terrorist attacks of 9-11 joined an Army at war. They signed up for warrior duty and accepted the tough challenges entailed in that duty. They rightfully expect to be led by mentally and physically tough leaders at all levels in order to win this conflict on terms acceptable to our society and families. "Dog tags" represent the selfless commitment and sacrifice which over 150,000 service members and Defense Department civilians are making today in Southwest Asia; tens of thousands of other military personnel share similar risks in other conflict areas. Each of us needs to assess how we "stack up" against the tenets of the Soldier's Creed - the professional



photo by Spc. Honey Walker

Maj. Gen. John F. Kimmons.

beliefs and attitudes that characterize American Soldiers.

INSCOM plays a significant role in the ongoing Global War on Terrorism and in contingency operations worldwide. We play a linchpin role in setting Army forces up for success in combat and stability operations. We fully leverage technology in the process of accomplishing our mission, but leadership is INSCOM's foremost strength and the principal reason for our continued success across all disciplines and in the harshest environments. It's what drives tough, relevant training, the creation of adaptable, self-confident MI teams, relentless application of intelligence capabilities in the harshest environments, and rapid, full-candor integration of lessons learned. That doesn't happen because of software, it happens because of leadership at all levels

to "make intelligence happen" as part of the Joint intelligence team.

Leadership - built around Army Values and application of the Soldier's Creed - is our greatest, most deadly asymmetric advantage. Our adversaries can't match it on their best day.

INSCOM is blessed to have leadership in depth throughout every staff and operational element worldwide. I remain in awe of the talent and dedication across our ranks. The next few years will test us all, but a successful outcome remains certain as long as we "walk the walk as Soldiers" and lead by personal example in every position and discipline. It's up to each of us to meet this challenge every day as professional Soldiers and members of a very special Army Warrior family. It's a good time to be wearing the INSCOM patch!

Warriors set the standard

**By Command Sgt. Maj.
Maureen Johnson**
Headquarters, INSCOM

According to Webster's Dictionary a warrior is "someone engaged in or experienced in warfare, or in the military life, a Soldier, a champion..." Taken at face value, that is a simple definition of a complex idea and one that needs expanding.

I believe, as does our commander, Maj. Gen. John F. Kimmons, that we are all warriors - Soldiers and civilians alike - and serve according to the Warrior Ethos every day. We are all fighting the Global War on Terrorism, whether stationed abroad or here at INSCOM Headquarters.

Each of us endeavors to embody the spirit and meaning of the Warrior Ethos. Likewise we understand that its concepts extend beyond just being a good Soldier, they encompass being a good spouse, a good parent, friend and citizen. When the Soldier's Creed speaks of placing the mission first, this not only applies in combat but it also applies to everything we do.

The fifth and sixth sentences of the Soldier's Creed deal with overcoming obstacles; never accepting defeat, never quitting. Those principles apply to our personal lives as well as on the battlefield. We must persevere, in our careers, in our relations and in our dreams. This affirmation of the qualities that make a great Soldier is an affirmation of the kind of behavior that makes a great person.

Here at INSCOM, I am

privileged to observe those qualities on a daily basis. Through difficult and threat-filled conditions, our INSCOM Soldiers and civilians perform outstanding service to our nation. But, that comes as no surprise; over the course of our country's 229-year history our military has protected America and her allies in all conditions and against all aggressors - a commitment that INSCOM continues today.

It is not only devotion to the nation that keeps us steadfast in our duties, but also devotion to each other; an idea illustrated in the seventh sentence of the Soldier's Creed, "I will never leave a fallen comrade." To me, this line acknowledges the moral obligation we have to take care of each other, be a loyal friend and spouse, and be unswerving in our commitment.

As warriors we must meet and pass the test of wills that, in the end, reveals our true character. Some have given the ultimate sacrifice and our thoughts and prayers go out to the families and loved ones of Sgt. Maj. Robert Odell, Sgt. Cari Gasiewicz and our other fallen and injured comrades.

As we begin the New Year, over 800 INSCOM Soldiers and civilians remain deployed in Iraq and Afghanistan. Our warriors are being tested by enemies, who through acts of cowardice, harm us and their own citizens in attacks intended to destroy the burgeoning democracy of those countries. But, they can not break our resolve. The Warrior Ethos prevails and the enemy will be beaten. Victory is in

our souls. This "never quit" attitude comes from a steadfast belief in the Army values and in the rich and proud heritage of the Army and the courageous heroes who came before us.

I am proud to serve with members of the best command, of the best Army, in the world and humbled as each day I watch your sacrifice and devotion to duty. You carry on a legacy built by our forefathers and maintained with painstaking care by each of us.

Those men and women of long ago - from Concord green to Ia Drang - laid the foundation of the Warrior Ethos. In our turn, we serve as its pillars, and if we do our work well and follow the example they set for us, we can in-turn set that same standard for the Soldiers of tomorrow.

I am an American Soldier.



photo by Bob Bills
Command Sgt. Maj. Maureen Johnson.



The Mourning after

by **Brian Murphy**
INSCOM Public Affairs

When official word came down in late November that the Soldiers of the 202nd Military Intelligence Battalion, 513th MI Brigade would be returning home shortly after Christmas, Sgt. Cari Gasiewicz rushed to relay the news to her family. After spending close to a year deployed in the Middle East in support of the Global War on Terrorism, the 28-year-old Arabic linguist couldn't wait to share the wonderful news with her loved ones.

Her parents, Paul and Kathleen, were so excited that they told Cari they would leave the Christmas tree up and keep her presents under the tree. They

would happily celebrate a second Christmas with their daughter once she returned home to Cheektowaga, N.Y.

"We told her to not even worrying about buying any of us Christmas gifts this year," Paul said. "We told her we loved her and her gift to us was her returning home safely."

That would be the last time Paul spoke with his daughter.

Two days later, Cari was killed outside of Baghdad, Iraq, when two roadside bombs exploded on her convoy as the unit prepared to head home Dec. 4. The Soldiers of the 513th MI Brigade were en route to Kuwait, where they would stay for Christmas, and then fly back to the states

after New Years.

"Sgt. Cari Gasiewicz represents the very best our Army and nation have to offer," said Maj. Gen. John F. Kimmons, commanding general, U.S. Army Intelligence and Security Command. "She was a tough, supremely competent military intelligence leader, and a caring, selfless comrade-in-arms and charismatic role model."

Cari Anne Gasiewicz was born June 15, 1976 and grew up in western New York. She was a very friendly and outgoing person who had two true loves - sports and learning.

If the Buffalo Sabres were playing hockey, or the Bills were playing football, those close to Cari knew where to find her. When she

wasn't watching her favorite teams, Cari was playing softball. From the age of six until she graduated from high school, Cari could be found on the softball diamond.

Cari graduated from Depew High School and went on to Canisius College, in nearby Buffalo, where she got her first taste of military life. Cari, along with several of her friends, joined the Army's Reserve Officers' Training Corps. Cari enjoyed her time in the Golden Griffin Battalion so much, she enlisted in the Army as a counterintelligence special agent and an Arabic linguist in 1997.

"Cari loved to learn," Paul said. "When she knew she was

going to be a linguist, she went to a bookstore and bought tons of books, magazines and audio tapes to teach herself Arabic."

And because she spoke Arabic, Cari was invaluable to her unit during the 513th MI Brigade's deployment. Any time the mission involved working with individuals who didn't speak English, Cari was brought in. She routinely screened local Iraqis who applied to get jobs with the U.S. government or on the installation. She also worked as a translator when interrogators had to question someone or when guards inspected individuals prior to allowing them on the base.

"She was pretty much on call

all the time," said Capt. Sean Chandler, former commander, Company B, 202nd MI Battalion. "If someone needed a translator in the middle of the night, she would have to wake up. There wasn't a lot of down time."

Cari's desire to better herself only grew stronger during her tenure in the Army. Whenever the unit needed a volunteer Cari was the first to step forward no matter the task. She was not only qualified on the M16A2 rifle, but also the M9 pistol, the M203 grenade launcher, and the M60 machine gun. As serious as Cari was about being a good Soldier, she was even more dedicated to her life as a



courtesy photo

Cari Gasiewicz, pictured here with friend Sgt. Jeremy Hyle, enjoyed her deployment to Iraq in support of the Global War on Terrorism. Whenever a volunteer was needed, Gasiewicz was always one of the first Soldiers to step forward.

linguist. Every chance she got while deployed, Cari bought a copy of any Arabic newspaper she could get her hands on. She'd happily read the entire newspaper - anything to keep her proficient.

"If you asked for a volunteer, you knew Sgt. Gasiewicz would raise her hand," Chandler said. "She was qualified on every weapon the unit had. Every though she wasn't promoted to sergeant until November, she was in a leadership position for most of the deployment and led by example."

More than 600 friends and family members attended the memorial service for Cari at the Friendship Chapel, at Fort Gor-

don, Ga., Dec. 8. But that number pales in comparison to the number of people Cari affected during her life.

During her two years stationed in Korea, Cari gave many of the local government workers and children English lessons. She would come home from a long day of work, and instead of watching television or taking time for herself, Cari would teach. She didn't do it to make extra cash; she simply wanted to help others. As a matter of fact, Cari didn't do it for any money - she refused to be paid.

After her funeral, Paul and

Kathleen traveled to Georgia to get Cari's possessions from her apartment, and were amazed by what they saw - thank you notes and gifts from many of those individuals Cari had worked with.

"We had no idea," he said. "It was amazing to see how many people's lives she had been a part of."

During her deployment, Cari noticed that many of the Jordanian truck drivers in the Baghdad area were speaking a slightly different variation of the Arabic language than she knew. So whenever the opportunity would present itself, Cari would join them for tea and coffee, so she could better learn



courtesy photos

Not only did Gasiewicz strive to be proficient at her job, but she also wanted to be a quality Soldier. Gasiewicz was qualified on every weapon possible in the unit- from the M16A2 rifle to the M203 grenade launcher.



Gasiewicz (left) enjoyed being in the Army so much, she convinced her cousin, Capt. Jennifer Farrell, to also join.

their dialect.

“She always made the best of her situation,” Paul said. “If the Army wanted her to be a linguist in a foreign country, then she was going to be the best linguist she could be. And she was such a ‘people person,’ she truly enjoyed that kind of interaction.”

Just days before her death, Cari, with the help of her family and a New York Congressman, was attempting to surprise her unit with a traditional Christmas dinner - complete with all the trimmings - in Kuwait.

And that wasn’t her only holiday surprise. Just before Christmas, the Gasiewicz family received a box full of gifts from Cari. She had ignored their requests and bought everyone presents anyway.

“That was just Cari being Cari,” Paul said. “She was always looking ahead. It didn’t matter that we told her not to buy anything for us - she’d already taken care of it.”





photo by Pfc. Jason Merrell

Soldiers don't have to be in a combat zone or be deployed to make the Warrior Ethos a part of their lives.

The **WARRIOR** Way

by Pfc. Jason Merrell
501st MI Brigade

Somewhere, a Soldier hugs his wife and children before willingly stepping onto an aircraft that will take him to a place of uncertain danger. Another Soldier returns fire on the enemy, recognizing the unlikely odds of his disposition, yet refusing defeat. Elsewhere, a Soldier puts himself in harm's way to rescue a fallen comrade. These are all examples of the Warrior Ethos. *Always* place the mission first, *never* quit or accept defeat, and *never* leave behind a fallen

comrade.

The Warrior Ethos, however, is not something that is strictly bound to combat situations, unlike some beliefs. For Soldiers in the 501st Military Intelligence Brigade, the Warrior Ethos is just as much part of their everyday lives as any other Soldiers', even if seeing combat may not be.

"The Warrior Ethos is not just about the battlefield," said Command Sgt. Maj. Michael P. Denton, command sergeant major, 501st MI Brigade. "It's a collective state of mind that fuels all Soldiers to accept nothing less than their best

in any situation."

The Warrior Ethos came about through the realization that today's battles, and battles that may come in the future, require Soldiers to perform to the best of their capabilities. It is meant to instill the belief that everyone is a Warrior first - no matter their rank, specialty or location. Taking a deeper understanding of this ethos and applying it to one's everyday tasks and drills, allows a Soldier to possess the very principles of success.

By placing the mission first, Soldiers sacrifice at great cost for a

greater cause. From the time spent away from home to missed birthdays, anniversaries and reunions, Soldiers from the 501st MI Brigade know what it means to place the mission first.

To never quit or accept defeat is possibly one of the most important aspects of the Warrior Ethos. To someone in battle, it could mean holding on in those crucial final seconds of the fight that would determine the victor. Even though many of those in the 501st MI Brigade may not see battle, this same principle can be applied to what they must do everyday.

"It's not just about fighting in a battle, it's about overcoming adversity," said Denton. "You have

to have that instinctive drive to do better."

Never leave a fallen comrade behind. In every war, there are those who give the ultimate sacrifice for their country. The United States makes it a distinctive mission to bring everyone home, even those who have fallen. This can be a vital practice for all Soldiers to understand, as comrades may fall in more ways than one.

"A 'fallen' comrade can be just as psychological as it is physical. Either way, we still have to bring them home," Denton said. "The belief that we don't leave anyone behind is central to our society. A unit can't go forward while leaving its

comrades behind."

Many Soldiers from the 501st MI Brigade have begun to take on this deeper understanding of the Warrior Ethos - it is often the subject of Sergeants' Time training sessions - and are dispelling the misconception that it only applies to those who are in combat.

"To me, it means I need to physically and mentally prepare myself and my fellow comrades to do our best, whether we're in danger or not," said Pfc. Laura Bostic, Headquarters and Headquarters Company, 501st MI Brigade. "The Ethos emphasizes characteristics that all Soldiers should have and want to possess, no matter where they are."



photo by Spc. Honey Walker

The Soldiers of the 501st MI Brigade, and those who serve with them, know what being a warrior is all about.



photo by Tina Miles

INSCOM Soldiers have played an vital role in both Operation Iraqi Freedom and Operation Enduring Freedom.

TIP OF THE **SPEAR**

by 2nd Lt. Christine Moore

The Warrior Ethos is not new to the 513th Military Intelligence Brigade. In 2001, immediately after the terrorist attacks, Soldiers from the 513th MI Brigade deployed to Afghanistan and numerous other locations in support of Operation Enduring Freedom.

When “Uncle Sam” called again in 2002, the brigade was there to answer - deploying the vast majority of the brigade in support of Operation Iraqi Freedom. On any given day, the brigade has troops deployed to more than a dozen countries, proving that it serves as a major part of the U.S. Army Intelligence and Security Command’s contingency force.

“Although the term ‘Warrior Ethos’ is relatively new, it entails something that all Soldiers have been expected to live throughout the Army’s proud and glorious history” said Command Sgt. Maj. Carnell Draughn, command sergeant major, 513th MI Brigade. “The theme pertains to how we, as Soldiers, should conduct ourselves during war-time. We are all thoroughly familiar with the Army values and we live them daily.”

Warrior Ethos affects every Soldier - regardless of their job or location.

“The Warrior Ethos does not just apply to our combat arms Soldiers, but all Soldiers, whether or not they are on the front lines or in the rear. With the Global War on Terrorism that we are involved in there is really no true rear area. Today, all Soldiers are essentially combat arms Soldiers and warriors,” Draughn said.

The most important part of the Warrior Ethos is to have a ‘never quit’ attitude.

“We must be able to handle adversity and fight-on, even while realizing that we are fighting an enemy that does not wear a distinguishable uniform of recognition or is affiliated with a unit that is easily recognizable,” said Draughn.



file photo

On any given day, the 513th MI Brigade has Soldiers deployed to more than a dozen countries across the globe.

“It is when the odds seem insurmountable that we must always stay focused and never, ever think in terms of quitting. The word ‘quit’ is a word that should not even be in the vocabulary of a Soldier.”

The Warrior Ethos helps Soldiers to carry out the mission in dangerous locations such as Iraq, according to Col. David M. King, commander, 513th MI Brigade.

“Soldiers have to be able to act on their own initiative, as individuals and as members of small teams,” he said. “Soldiers have to be disciplined and always do what’s right. That’s what the Warrior Ethos is all about. When we are alone on the battlefield or in small teams, when no one is looking, will we do the right thing?”

The Warrior Ethos, much like the Army Values, guides Soldiers in understanding what the right thing is.

“In my eyes, being a warrior is realizing that it is not all about you,” said Pfc. Brandon Boston,

actions clerk, 513th MI Brigade.

“It’s about the team. You have to remove your feelings and thoughts from the situation and complete the mission. You have to defend and serve our great country.”

That realization comes with time and experience - something the Soldiers of the 513th MI Brigade have plenty of.

“When I consider the fact that the brigade and its Soldiers were involved in both Operation Enduring Freedom and Operation Iraqi Freedom from the outset, I think that we possess a wealth of talented, battle-focused Soldiers,” said Draughn. “The Soldiers of this brigade tend to view lengthy deployments as something that comes with the job - not an unnecessary evil. Many of our Soldiers have reached a point in their lives where they do not have to think long and hard about what to expect when deployed or how they will react to a given situation - they’ve already done it.”

INTEGRITY: WORTH

by Col. David H. Bradford
Chaplain, INSCOM

Integrity is a value that requires courage to make it work. Without courage, integrity has a hard time showing itself and making a difference in our lives. Think of integrity as a block of gold on the bottom of the ocean, the ocean being our life. Courage is the flotation device that keeps our integrity from sinking below the surface, out of sight and out of mind.

Unlike gold, integrity can't make us physically rich; it might make us poor - or at least help keep us that way. But, like gold, it costs something to acquire and use integrity. Anyone of us asked to

tell the truth when the truth isn't the easiest thing to come to mind knows the price of integrity.

Anyone finding a sizable amount of someone else's money and lured by the temptation to keep it knows what integrity costs. Or, each of us with the chance to blame someone else for a problem, or cheat on our spouse, or take credit for something we didn't do, or otherwise do something we know is not an honorable and moral thing to do knows what integrity costs.

As a chaplain I must add that not paying the price to acquire and use integrity takes a chunk out of the soul. If one believes in karma, then one knows what refusing to

pay the price of integrity means in the end.

I know about the treasure of integrity, not because I'm a chaplain, but because my dad was, and is, the richest man in integrity I have ever known. He was raised on a farm during the depression and was literally "dirt poor." His world was almost completely devoid of earthly comforts. His life was one of daily depravation. If anyone had an excuse to cut corners, to take an apple from a store display, it was him. It is my firm opinion that he would rather lose an arm than gain from dishonesty.

My generation, raised with more luxury, thinks a little less about integrity and a little more of

ITS WEIGHT IN GOLD



photo by Patricia Cooke

our own comfort. Ironic, isn't it? Living a difficult life, almost without material possessions, made him less interested in "having it all" and more interested in "doing the right thing"; while living a well-off life seems more likely to make us less interested in integrity and more interested in self-indulgence. I guess it's easy to become accustomed to comfort and money, but they don't seem to be the best motivators to become a better person.

I think we need to acknowledge that we, as a whole, are falling behind in integrity; that our national wealth has made integrity less important to individuals,

organizations, businesses and government. We must come to grips with the difficult work required to be people of integrity.

As a nation we need to try much harder to let possessions and personal comfort matter less and to make honesty and integrity important again.

Maybe, we should do without once in a while. The lifestyle of the rich and famous is not a hothouse for growing integrity, as the hi-jinks of many of our public figures illustrate. It is, however, a fairly good compost pile for legal and moral corruption. Watch a few episodes of today's more popular reality TV shows featuring famous,

and equally infamous, celebrities and the case becomes clear.

One might ask, "Why does this matter?" and I would answer, because humanity is at a crossroads. We are engaged in a conflict not of opposing national powers, but of opposing principles. We fight, not those of different cultures, but those of different moral imperatives.

Now, more than any time in our generation, right and wrong, good and bad, virtue and evil mean something. The difference between those concepts is being acted out on the world stage and the result of that struggle has the potential to change our lives forever.

The Best Turkey Dinner Ever

by Brian Murphy

Deployments always bring an amount of uncertainty. Those individuals who are called upon typically don't know exactly where they'll be going, what it'll be like once they get there and when they'll get to see their loved ones again.

These are many of the thoughts that went through the head of Cpl. Nicholas Hyde when he received his deployment orders with the 310th Military Intelligence Battalion, 902nd MI Group last January. But the counterintelligence agent put aside his questions and concerns and deployed to Iraq in support of the Global War on Terrorism.

Just two weeks after he left, Nicholas received a Red Cross message informing him that his pregnant wife, Melissa, had a miscarriage and lost their child. So before he could even settle into his new role, Nicholas returned to the states to be with his wife.

After two weeks of leave, it was time for Nicholas to head back to the Middle East; he packed his bags and returned to Iraq. Once on the ground, Nicholas found himself in the heat of the action.

"Because of my job I saw it all," he said. "Unfortunately we got shot at many times; we had bombs go off near us. We ran into everything they had over there."

If that wasn't enough, Nicholas' older brother Andrew was put on alert that his unit, the 256th Mechanized Infantry Brigade, of the Louisiana National Guard, was mobilizing in support of Operation Iraqi

Freedom. One month later, the unit mobilized and then deployed to the Middle East in September.

It's safe to say that the Hyde family was nervous with both Nicholas and Andrew now in Iraq. Andrew was so busy he only attempted to call home every two or three weeks. And, in order to make the call, he typically waited in line two to three hours.

"The wait was so long I could only call my wife," he said. "And then she would contact the rest of the family."

Whenever Nicholas and

Andrew contacted each other, they talked about what it would be like to spend time together in Iraq. When Nicholas found out he was re-deploying home in December, their hopes of a reunion faded. But a week before Thanksgiving, Nicholas received permission from his commander to visit Andrew at Camp Liberty South, in Baghdad. Against the odds, the Hyde brothers would see each other for the first time in more than a year.

"When I was waiting for his call to tell me he was coming, I was like a little kid during Christ-



courtesy photo

Thanksgiving is, by definition, a time to give thanks or express gratitude. It's also a time to eat large quantities of homecooked food.



courtesy photo

Although both Soldiers were deployed to different parts of the Middle East, Cpl. Nicholas Hyde (left) and Sgt. Andrew Hyde spent Thanksgiving together along with Gen. George Casey and the rest of Camp Liberty South in Baghdad, Iraq.

mas,” Andrew said. “I was all excited and ready for the day to arrive.”

Andrew happily greeted Nicholas as soon as he stepped out of the Blackhawk, and they headed back to Andrew’s room. During his mini-vacation Nicholas slept on a cot crammed into an already full two-man quarters. It didn’t matter though - the brothers were just happy to be together.

The two traded “war stories” about their time in Iraq and showed off the newest family

photos.

“It had been almost a year since we had seen each other’s kids, so there was a lot of catching up to do,” Andrew said.

The highlight of the visit was the Thanksgiving dinner. The two headed to the dining facility and ate like kings. It’s easy to understand why both brothers viewed the experience as the best meal they’d eaten since they left home. Once they were stuffed, it was time to say good-bye. Andrew took Nicholas back to the helipad, said farewell and watched

him take off knowing his brother would be back home in time for Christmas.

“I was kind of jealous that he was about to go home,” Andrew said. “But he had earned it. Once we are both back home, I am sure our mother will want to have a big family reunion.”

Knowing he had received a rare gift - spending Thanksgiving with a loved one while deployed; Andrew focused on finishing the mission while looking forward to that next family reunion.

WOUNDED



photo by Staff Sgt. D. Myles Cullen

WARRIORS

By Ward Sanderson
Stars and Stripes

William Black has been there before himself: hot lands where the desert sands seep from dun to red with blood spilled in war.

For the retired Marine infantry and tactical intelligence man, those lands were the Persian Gulf and Lebanon. Luckily, timed leave saved him from the Beirut embassy bombing in 1983 that killed 63 people. A car chase with Lebanese intelligence officers saw his damaged armored car squealing around corners at 90 miles per hour. He's heard the whoosh of a rocket-propelled grenade over his head.

"I've been in a bunch of shooting matches," Black said, quickly adding that he implies no bravado. "I'm no hero, and I know what fear is. I know what being in fear for an extended time can do to you."

That's why Black, now a civilian analyst with the Army's 66th Military Intelligence Group, decided to start sending troops down the river - the Rhine River, that is. Black took Bob Hope's strategy and began showing injured troops a good time to speed their recovery. During the past year he's taken about 150 troops out of Landstuhl Regional Medical Center and onto Rhine cruises. The troops dine, sip wine and see sights.

"I can't lead Marines in combat anymore. That's over for me," Black said. "But I'll be damned if I can't help pick up the pieces."

He calls the program Wounded Warrior. And though Black downplays any dents in his wallet, colleagues say he initially paid for much of this himself. It costs about \$1,000 to organize each tour group, which typically

includes about a dozen injured.

"It's a great program, and being a former Marine, he's got a big heart," said Warrant Officer 2 Alan Morano, the 66th MI Group's counterterrorism chief. "He's really been the driving force behind this ... it helps Soldiers tremendously. They open up. They laugh. They break down. They cry. They run the whole spectrum."

Some troops have lost limbs or suffered severe facial burns or lost vision. Others endure conventional woes, everything from kidney stones to heart murmurs. One woman was recovering from a compacted spine after months of wearing battle rattle. One injured Marine, who recently took the cruise, had refused to leave Iraq until Fallujah fell.

Landstuhl spokeswoman Marie Shaw said the cruise patients are all well enough to go on a day



courtesy photo

William Black and several wounded warriors spend an afternoon with Mayor Winfried Steinmacher (back row, sixth from left) at a wine tasting at the mayor's own wine cellar in Kiedrich, Germany, Nov. 20 2004.



photo by Staff Sgt. D. Myles Cullen

Once Soldiers are treated, Black uses the Wounded Warriors program to help show Soldiers a good time during their recovery. Since the program began, Black has taken more than 150 troops out on Rhine cruises.

trip, but not far along enough to go home or return to the front.

“Those people don’t have to have constant medical supervision,” Shaw said.

Black chose the Rhine as therapy because he grew up in Germany and now lives in the hamlet of Kiedrich along its banks. He said he has long loved that valley.

“It’s the quiet, the opportunity for them to reflect a little bit on something other than being sick, a war, and them being away from their families,” Black said.

He and his wounded warriors start out at Sankt Goar and spend the day ogling Cinderella castles, vines and gables, and half-timbered houses that look as if they’re made from gingerbread. They stop at Black’s favorite restaurant in Kiedrich, where the owner charges them 10 euro a plate for a 30-euro

meal and his wife will cut an injured Marine’s steak like a mother would for her child. A vintner gives them samples of local wine.

Troops leave the hospital frazzled and jumpy. On the bus to the river, the troops are still alert for insurgents.

“They’re looking for people on bridges,” Black said. They’re watching for car bombs.

As the day unfolds the troops relax and begin to remember what it’s like to feel normal in a normal place.

“They’re much more positive, more carefree,” said 1st Lt. Jacob MacGregor, the officer in charge of Landstuhl’s medical transition detachment. “They kind of realize there’s more to life than what they’ve been through.”

The 66th MI Group now hosts weekly fundraisers to pay for the cruises so Black doesn’t have

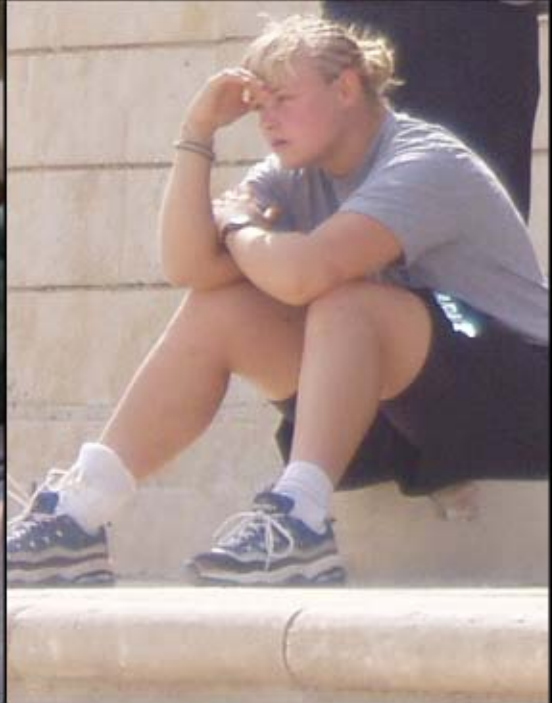
to. And they’re successful. A hot dog sale made \$900. Privates were donating as much as \$50. Black has found that he gets something besides satisfaction out of the trips, too: The troops tell him what it’s really like on the ground, which aids him in his intel job.

Black’s baby of an idea has grown up. Lt. Gen. Ricardo Sanchez, former commander of coalition forces in Iraq, even went along once.

But the true measure of Wounded Warrior comes from the quiet remarks of troops suddenly forgetful of bleak landscapes of blood and sand.

“Omigod,” Black recalled troops saying, blinking in disbelief at the shore. “Look at the trees.”

(This article has been reprinted with the permission of Stars and Stripes).



file photos

Army Emergency Relief: Family helping family

by Brian Murphy



At Fort Drum, N.Y., there is a Soldier dealing with the unexpected death of a loved one. In Korea, a young private faces bankruptcy and is trying to come up with a way to pay rent at the end of the month. In Florida, a National Guard Soldier returns home from deployment to find her house severely damaged from a fire.

As the expenses continue to soar, all three Soldiers struggle to find a way to make ends meet. That's where Army Emergency Relief comes in.

AER is a private, nonprofit organization incorporated in 1942 by the Secretary of War and the Army Chief of Staff, with the sole mission to help Soldiers and their dependents in time of need.

Since its inception, AER has provided emergency financial assistance to countless Soldiers with money donated from fellow Soldiers. The 2005 AER fundraising campaign began March 1, and runs through the end of May.

"AER is all about Soldiers taking care of Soldiers," said

Maj. Gen. John F. Kimmons, commanding general, U.S. Intelligence and Security Command. "There's almost no overhead - every dollar contributed goes directly to Soldiers in need."

In 2004, because of donations from fellow Soldiers, more than \$35 million in AER assistance was provided to more than 40,000 Soldiers and their families worldwide.

Additionally, more than 1,900 dependents of Soldiers - active, retired and deceased -



photo by Senior Airman Rebecca Layman

In dire situations, such as a house fire, Soldiers can turn to Army Emergency Relief for support.



photo by Tech Sgt Brian E. Christiansen

AER is dedicated to “helping the Army take care of its own” by providing emergency financial assistance.

were awarded more than \$2.9 million in educational scholarships.

Last year, Sgt. Kevin Efram, of Headquarters and Headquarters Company, INSCOM, found himself in a dire situation and in need of assistance.

“My household went from two incomes to one,” he said. “But I still had bills to pay and two kids to take care of. After making a few phone calls and talking to some people, AER was able to help out and take some of the pressure off of me.”

In situations like Efram’s, AER offers an interest-free loan or a grant to Soldiers in need. But in order to help, AER needs donations - this year especially.

With the increase in deployments worldwide, AER anticipates a significant increase in the need for financial assistance.

Soldiers who would like to contribute to AER can make a one-time donation or fill out an allotment form and have the money taken directly from their paycheck.

Soldiers in emergency situations who would need AER for help, can contact their unit commander who will contact AER at one of the more than 1,800 locations worldwide.

“It’s the best program of its kind,” Kimmons said. “Please reach down deep and contribute.”

For more information, visit <http://www.aerhq.org>.

AER can provide emergency financial help for:

- Food, rent or utilities
- Emergency transportation and vehicle repair
- Funeral expenses
- Medical/dental expenses
- Personal needs when pay is delayed or stolen

AER cannot:

- Finance ordinary leave or vacation
- Pay fines or legal expenses
- Help liquidate or consolidate debt
- Assist with house purchase or home improvements
- Cover bad checks or pay credit card bills

INSCOM's



Of The Year

by Brian Murphy

By Brian Murphy
INSCOM Public Affairs

Sgt. 1st Class Michael Moss, of the 513th Military Intelligence Brigade, was named the U.S. Army Intelligence and Security Command Career Counselor of the Year in a ceremony at the Nolan Bldg., Fort Belvoir, Va., Nov. 9.

Moss, who is the senior brigade career counselor at the 513th MI Brigade, beat out five other finalists for the command's top honor.

"It's overwhelming," Moss said. "I didn't expect to win. It was quite an honor to be chosen as one of the best in INSCOM."

After graduating from high

school in Orange County, Calif., Moss joined the Army in 1987 with a plan.

"My family didn't have a lot of cash growing up," Moss said. "So I enlisted with the intentions of only staying in two or three years. I was going to take the money I saved up and go to college. Plus I'd have whatever skills the Army taught me."

It didn't take long for Moss' plan to change though. He was instantly attracted to the camaraderie and friendships he found in the Army, and while he did go on to earn his associate's degree, he decided to stay in the Army a little while longer.

And that's not the only

change Moss has gone through during his tenure - he enlisted in the Army as a utilities equipment repair specialist, but switched into the career counselor field in 1995.

"I was basically a mechanic in Germany at the time, and the unit was having problems getting Soldiers to reenlist," he said. "My sergeant major and first sergeant both knew I was outgoing and pretty talkative, so they told me that I was going to take over the unit's retention program."

With that, Moss became the unit's retention noncommissioned officer, and the command saw instant improvement.

"Another career counselor saw me and told me that I should



photo by Staff Sgt. Bradley Rhen

Career counselors, such as Moss, are charged with keeping the best and brightest Soldiers in the Army.

consider making the career change,” Moss said. “I thought that this job is a great way to help Soldiers, and a way to help influence young Soldiers to get to where they want to go - both in the Army and in life.”

As a career counselor, Moss is responsible for retaining Soldiers in the active and reserve components. That job carries a higher degree of difficulty these days, because retaining Soldiers in time of war is difficult and military intelligence Soldiers are eagerly recruited in the private sector for their specialized skills, he said.

An added challenge for Moss is that the 513th MI Brigade is one of INSCOM’s most deployed units.

“Out of our three battalions we have one deployed and another about to deploy,” he said. “It makes it more difficult to get Soldiers to reenlist whenever people are in harm’s way - especially knowing that there’s a good chance they could end up going back into harm’s way.”

Another challenge that comes with being a career counselor is the long hours. With many Soldiers working shift work or non-conventional hours, Moss must continually work around their schedules to help them make their career choices.

“I am married, with two kids and another on the way,” Moss said after the Career Counselor of the Year ceremony concluded. “I work long hours, but that’s why the military has to be family oriented. This job would be much more difficult without my wife, Jill’s, love and support.”

Because his family is so



photo by Bob Bills

Moss was selected as the INSCOM Career Counselor of the Year.

important to him, Moss ensures that he works with not only the Soldier looking to reenlist, but also the Soldier’s family as well.

“I am constantly on the phone with Soldiers’ spouses and family members,” Moss said. “That’s probably something I do more than most other Soldiers in the Army. When a Soldier reenlists, it affects his family too. If the wife is unhappy, then the Soldier is unhappy. So if his wife has a question, then I’m more than happy to work with her too.”

It is the little things - like taking the extra time to comfort a spouse - that helped to set Moss apart from the rest of his peers during the INSCOM career counselor competition.

“He goes out of his way to take care of Soldiers,” said Master Sgt. Duaine Moreau, INSCOM’s retention operations NCO. “You can tell he cares about the Soldier and the Army. Sgt. 1st Class Moss is a very good NCO and an even better career counselor. He exemplifies what this competition is all about.”

While Moss is thankful for the accolades, it isn’t what drives him.

“When many young Soldiers come to see me they are looking one or two years down the road,” Moss said. “I don’t want them to only think about one or two years down the road. I want them to look long term - to look 20 years down the road and for them to have a plan.”

SHOTS FROM THE FIELD



photo by Staff Sgt. Wesley Goad

National Ground Intelligence Center Soldiers recover a buried MiG-25 Foxbat from the desert in Iraq.



photo by Tina Miles

A 902nd MI Group Soldier hurries a "prisoner of war" into the back of a vehicle during a training exercise.

SHOTS FROM THE FIELD



photo by Mary Phelps



photo by Tina Miles

(Top and bottom) Soldiers from the 902nd Military Intelligence Group are welcomed home by their loved ones after returning from deployment to Iraq in support of the Global War on Terrorism.

SHOTS FROM THE FIELD



photo by Spc. Kenneth Pacheco

Pfc. Adam Jones, 116th MI Group, checks his target during M16A2 weapons qualification.



courtesy photo

Soldiers from the 513th MI Brigade conduct preventive maintenance on the unit's vehicles.

SHOTS FROM THE FIELD



photo by Capt. Jordan Swain

Spc. Billy Bauer (left) and 2nd Lt. Timothy Roy, both of Headquarters and Headquarters Company, 513th Military Intelligence Brigade, don their Nuclear, Biological, Chemical gear during Common Task Training Nov. 4.



photo by Staff Sgt. John Green

National Ground Intelligence Center Soldiers recover a captured T-55 tank in Iraq.



INSCOM's Vision

The Army's operational intelligence force - engaged worldwide as part of the joint/interagency team; conducting multi-discipline collection, fusion and analysis to generate actionable intelligence in support of the Global War on Terrorism and regional contingency operation.

A network of horizontally integrated fusion centers which leverage shared national databases. Persistent intelligence, surveillance and reconnaissance, tactical reporting and advanced analytical tools.

Joint, interoperable counterintelligence/human intelligence, signals intelligence, and measurement and signatures intelligence modules capable of rapid deployment/employment - with linkage to the fusion center network.

Tactically useful, rapid prototype initiatives developed, vetted and fielded in partnership with the intelligence community, industry and academia.

Tough, joint-savvy intelligence leaders at every level.